Financial Results Briefing for Q1/FY2018

January31,2018

Appendix

Consolidated B/S

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|-------------------------------------|------------------------------|-------------------------------|--------|--|------------------------------|-------------------------------|--------------|
| | As of December 31,2017 | As of September 30,2017 | Change | | As of December 31,2017 | As of September 30,2017 | Change |
| Current assets | 16,699 | 17,366 | (667) | Liabilities | 4,089 | 4,883 | (794) |
| Cash and deposit | 9,569 | 10,133 | (564) | Accounts payable-trade | 1,205 | 1,276 | (70) |
| Notes and accounts receivable-trade | 5,806 | 6,187 | (381) | Account payable-other | 1,779 | 1,974 | (195) |
| Other | 1,401 | 1,109 | +292 | Income taxes payable | 95 | 668 | (573) |
| Allowance for doubtful accounts | (79) | (64) | (14) | Allowance for coin usage | 146 | 148 | (1) |
| | | | | Other | 862 | 816 | +46 |
| Non-current assets | 6,969 | 6,531 | +438 | Non-current liabilities | 1,105 | 1,076 | +28 |
| Property, plant and equipment | 295 | 276 | +18 | Net defined benefit liability | 1,053 | 1,020 | +32 |
| Intangible fixed assets | 2,045 | 2,198 | (153) | Other | 52 | 56 | (3) |
| Include software | 1,923 | 2,078 | (155) | Total liabilities | 5,194 | 5,960 | (765) |
| Investments and other assets | 4,629 | 4,055 | +573 | Capital stock | 5,070 | 5,069 | +0 |
| Include investment securities | 3,026 | 2,437 | +589 | Capital surplus | 5,790 | 5,790 | +0 |
| | | | | Retained earning | 9,694 | 9,311 | +382 |
| | | | | Treasury shares | (3,148) | (3,148) | - |
| | | | | Accumulated other comprehensive income | 203 | 3 | +199 |
| | | | | Subscription rights to shares | 313 | 297 | +15 |
| | | | | Non-controlling interests | 551 | 613 | (61) |
| | | | | Total net assets | 18,474 | 17,937 | +536 |
| Total assets | 23,668 | 23,897 | (228) | Total liabilities and net assets | 23,668 | 23,897 | (228) |
| | | | | | | | |



Trends in Consolidated P/L

| | | | | | | | | | · · · |
|---|--------|-------|-------|-------|--------|--------|-------|-------|--------|
| | FY2016 | | | | FY2017 | | | | FY2018 |
| ĺ | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 |
| Net sales | 8,547 | 8,447 | 7,924 | 7,924 | 7,637 | 7,648 | 7,811 | 7,837 | 7,517 |
| Cost of sales | 1,362 | 1,272 | 1,294 | 1,424 | 1,275 | 1,230 | 1,533 | 1,606 | 1,590 |
| Gross profit | 7,184 | 7,175 | 6,630 | 6,500 | 6,362 | 6,417 | 6,277 | 6,230 | 5,926 |
| (Ratio) | 84.1% | 84.9% | 83.7% | 82.0% | 83.3% | 83.9% | 80.4% | 79.5% | 78.8% |
| Selling, general and administrative expenses | 6,062 | 5,807 | 4,734 | 5,530 | 5,213 | 5,492 | 5,137 | 5,391 | 5,265 |
| Operating income | 1,121 | 1,367 | 1,896 | 969 | 1,149 | 925 | 1,139 | 839 | 661 |
| (Ratio) | 13.1% | 16.2% | 23.9% | 12.2% | 15.0% | 12.1% | 14.6% | 10.7% | 8.8% |
| Ordinary income | 1,117 | 1,317 | 1,894 | 981 | 1,125 | 907 | 1,143 | 796 | 619 |
| (Ratio) | 13.1% | 15.6% | 23.9% | 12.4% | 14.7% | 11.9% | 14.6% | 10.2% | 8.2% |
| Profit attributable to owners of parent | 697 | 727 | 1,195 | 696 | 677 | (235) | 703 | 289 | 801 |
| (Ratio) | 8.2% | 8.6% | 15.1% | 8.8% | 8.9% | (3.1%) | 9.0% | 3.7% | 10.7% |



Trends in Consolidated SG&A

| | FY2016 | | | | FY2017 | | | | FY2018 |
|----------------------|--------|-------|-------|-------|--------|-------|-------|-------|--------|
| | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 |
| Total | 6,062 | 5,807 | 4,734 | 5,530 | 5,213 | 5,492 | 5,137 | 5,391 | 5,265 |
| Advertising expenses | 2,532 | 2,246 | 1,180 | 1,648 | 1,542 | 1,578 | 1,317 | 1,307 | 1,369 |
| Personnel expenses | 1,341 | 1,368 | 1,402 | 1,525 | 1,395 | 1,406 | 1,554 | 1,566 | 1,534 |
| Commission fee | 954 | 955 | 923 | 908 | 926 | 935 | 904 | 932 | 886 |
| Subcontract expenses | 374 | 384 | 314 | 382 | 402 | 519 | 255 | 253 | 282 |
| Depreciation | 298 | 303 | 316 | 354 | 374 | 401 | 458 | 456 | 430 |
| Other | 561 | 549 | 597 | 711 | 572 | 650 | 647 | 874 | 761 |



Consolidated Earnings Forecast for FY2018

| | | | | (2 | | | | |
|--|-----------|--------------|---------|-----------|----------------|--------|-----------------------|---------------------------|
| | FY2018 (/ | Ammended for | recast) | F` | Y2017 (Actual) | Change | | |
| | Full-year | H1 | H2 | Full-year | H1 | H2 | Amount (Full-year) | Percentage (Full-year) |
| Net sales | 30,000 | 15,000 | 15,000 | 30,933 | 15,285 | 15,648 | (933) | (3.0%) |
| Cost of sales | 6,400 | 3,200 | 3,200 | 5,645 | 2,505 | 3,140 | +754 | +13.4% |
| Gross profit | 23,600 | 11,800 | 11,800 | 25,288 | 12,780 | 12,508 | (1,688) | (6.7%) |
| Selling, general and administrative expenses | 20,800 | 10,800 | 10,000 | 21,234 | 10,705 | 10,528 | (434) | (2.0%) |
| Operating income | 2,800 | 1,000 | 1,800 | 4,053 | 2,074 | 1,979 | (1,253) | (30.9%) |
| (Ratio) | 9.3% | 6.7% | 12.0% | 13.1% | 13.6% | 12.6% | | |
| Ordinary income | 2,800 | 960 | 1,840 | 3,972 | 2,032 | 1,939 | (1,172) | (29.5%) |
| (Ratio) | 9.3% | 6.4% | 12.3% | 12.8% | 13.3% | 12.4% | | |
| Profit attributable to owners of parent | 2,000 | 870 | 1,130 | 1,434 | 441 | 992 | +565 | +39.4% |
| (Ratio) | 6.7% | 5.8% | 7.5% | 4.6% | 2.9% | 6.3% | | |