

Financial Results Briefing for Q3/2022

August 8, 2022







This report contains forward-looking statements on business performance based on the judgments, assumptions, and beliefs of management using the information available at the time. Actual results may differ materially due to changes in domestic or overseas economic conditions or changes in internal or external business environments or aspects of uncertainty contained in the forecasts, latent risks or various other factors. In addition, risk and uncertainty factors include unpredictable elements that could arise from future events.

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Financial Results Overview for Q3 FY2022

Financial highlight

- Operating income decreased significantly.
 - Net sales ¥19,354 million (Down 0.8%, YoY)
 - Operating income ¥422 million (Down 76.5%, YoY)
- In light of the results for the first three quarters, the full-year financial forecast has been revised downward
 - Net sales: ¥25,800 million (Compared to the previous forecast (middle value) down ¥200 million)
 - Operating income: ¥300 million (Compared to the previous forecast (middle value) down ¥900 million)

 Strict requirements for the posting of software assets in the school DX business (Down ¥600 million)
- 3 Healthcare business: Results were as planned.
 - · Cloud drug record service
 - "Boshimo" childcare DX services
- School DX business: The number of schools that introduced DX systems rose sharply.



Consolidated P/L

Net sales: levelled off

Operating income: decreased

	FY2021	FY2022		Yo	Υ	
	Q3	Q3	Α	mount	Percentage	Expansion in DX
Net sales	19,504	19,354		(149)	(0.8)%	support business for large companies
Cost of sales (ratio)	5,147 26.4%	5,756 29.7%	Ì	+608	+11.8%	Decline in
Gross profit (ratio)	14,356 73.6%	13,597 70.3%	Ì	(758)	(5.3)%	profitability in part of the business above
SG&A	12,560			+615	+4.9%	
(ratio)	64.4%	68.1%	ľ			Increase in personnel for development.
Operating income	1,796	422		(1,373)	(76.5)%	Increase in
(ratio)	9.2%	2.2%				outsourcing expenses. (School DX business)
Ordinary income	1,269	87		(1,181)	(93.1)%	(School BX Business)
(ratio)	6.5%	0.5%				
Loss attributable to owners of parent	(1,094)	(88)		+1,006	-%	
(ratio)	-	-				



Consolidated SG&A:

Personnel expenses: increased

Other expenses: decreased

(Unit : Mil yen)

	FY2021	FY2022	Yo	Y	
	Q3	Q3	Amount	Percentage	
SG&A	12,560	13,175	+615	+4.9%	
Advertising expenses	1,104	1,137	+33	+3.0%	Increase in personnel for development (particularly in school DX business)
Personnel expenses	5,251	5,786	+534	+10.2%	
Commission fee	2,351	2,315	(35)	(1.5)%	Stricter requirements for the posting of
Subcontract expenses	1,340	1,542	+202	+15.1%	software assets (School DX business)
Depreciation	846	991	+145	+17.2%	Decrease in rents
Other	1,666	1,400	(265)	(15.9)%	due to the shift to a teleworking system



Revision of earnings forecast of FY2022

Strict requirements for the posting of software assets in the school DX business

(Unit: Mil yen)

	FY2	2022	Difference	
	Previous earnings forecast (On May 12)	The revised earnings forecast (On August 5)	Amount	(200), Do swar and
Net sales	26,000	25,800	(200)	(200):Decreased in sales +100:Cost of sales
Operating income	1,200	300	(900)•	(600): School DX: business Increase
Ordinary income	700	(100)	(800)	in outsourcing expenses due to stricter
Profit (loss) attributable to owners of parent	300	(190)	(490)	requirements for the posting of software assets

^{*}For performance forecast figures for the fiscal year ending September 30, 2022, intermediate values in the range are shown for convenience.



Earnings forecast for FY2022

(Unit : Mil yen)

	FY	2021 (Actua	al)		FY2022	YoY		
	Full year	H1	H2	Full year (Forecast)	H1 (Actual)	H2 (Forecast)	Amount Full year	Ratio Full year
Net sales	25,743	13,046	12,696	25,800	12,975	12,824	+56	+0.2%
Cost of sales	7,001	3,419	3,581	7,700	3,814	3,885	+698	+10.0%
Gross profit	18,741	9,627	9,114	18,100	9,160	8,939	(641)	(3.4)%
SG&A	16,811	8,395	8,416	17,800	8,561	9,238	+988	+5.9%
Operating income	1,929	1,232	697	300	599	(299)	(1,629)	(84.5)%
(Ratio)	7.5%	9.4%	5.5%	1.2%	4.6%	-%		
Ordinary income	1,370	840	530	(100)	292	(392)	(1,470)	-%
(Ratio)	5.3%	6.4%	4.2%	-%	2.3%	-%		
Profit attributable to owners of parent	(1,164)	(1,416)	252	(190)	123	(313)	(974)	-%
(Ratio)	-	-	2.0%	-%	1.0%	-%		

Performance by segment

Content Business

BtoC/BtoB

Content distribution service







Other Business

BtoB

Includes DX support business for large companies, AI, School DX





Content business: Net sales and operating income



Decreased sales and profit

+: Original comics are growing

 - : The number of paying subscribers decreased

Content business: The number of paying subscribers



Degree of decrease is being reduced

Brisk Security-related apps

^{*} The number of paying subscribers are including healthcare business 'Luna-luna and 'Caradamedica' whose business model are monthly paid business above.



Content business: Security-related app



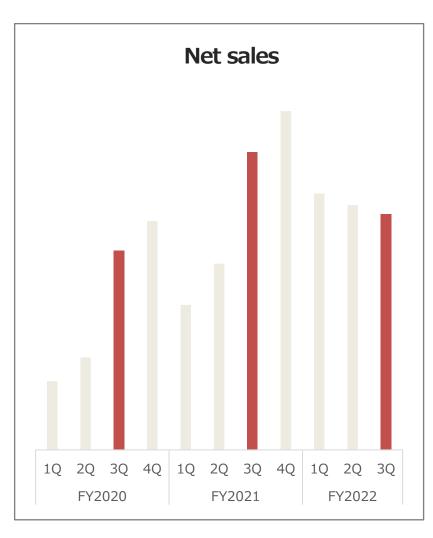
Security-related apps are growing

Over 380 thousand people





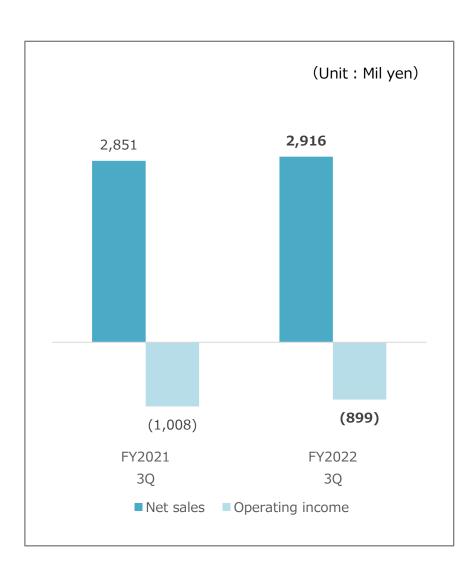
Content business: Original comics content business



Stable business growth

The serialization of hit titles contributed Keep in comic titles introduced

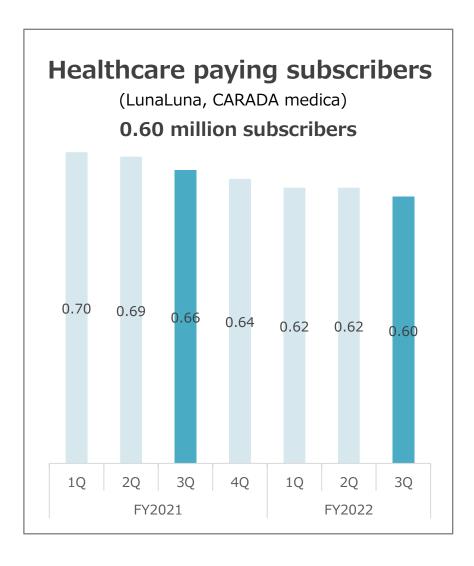
Healthcare business: Net sales & operating income



Net sales levelled off

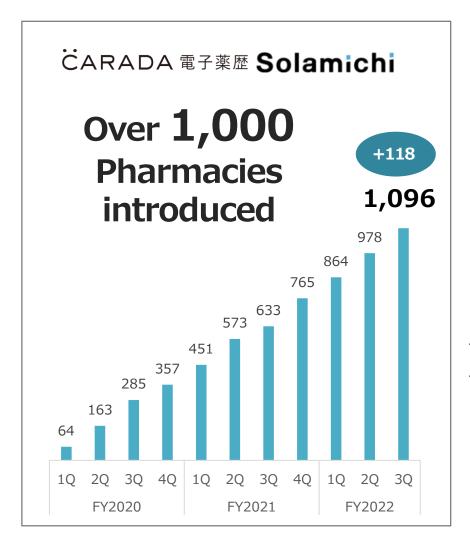
- +: Expansion of Cloud drug record service
- -: The number of paying subscribers decreased

Healthcare business: The number of paying subscribers



Leveling off

Healthcare business: Cloud drug record service

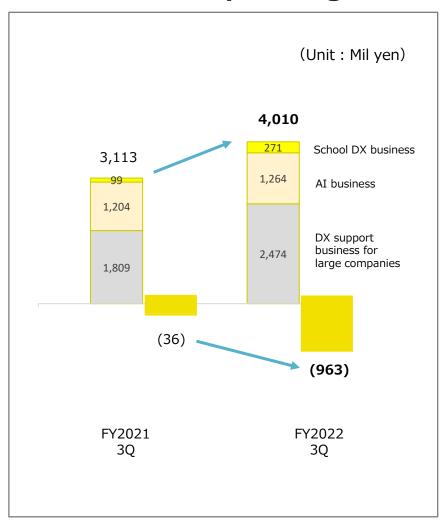


Steady growth in the number of pharmacies that introduced the service

Maintained an increase at the pace of 100 per quarter

Other business (Includes DX support business for large companies, AI, School DX):

Net sales and operating income



Sales expansion

 DX support business for large companies

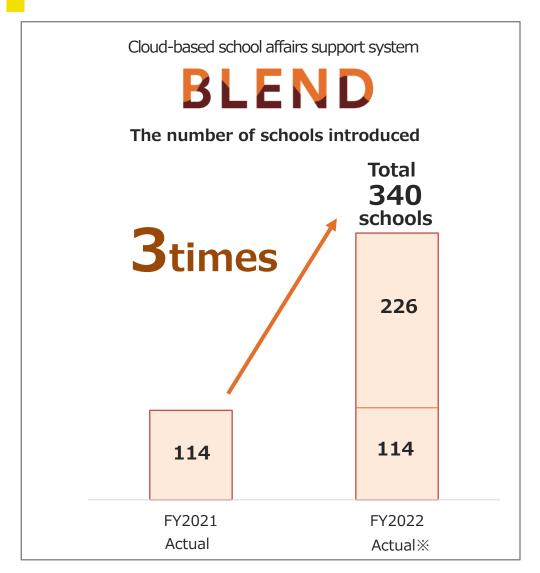
Operating loss

- The cost of sales rose in the DX support business for large companies
- Upfront investments in school DX business

Status of each business

- DX support business for large companies:
 Increase in cost of sales
- AI business: Continued to receive large orders from a large company
- School DX business: Large-scale upfront investments

Other business (Includes AI, DX business): School DX business



Sharp increase in the number of schools introducing the DX system

^{*}The result for FY2022, reflects the actual number of schools that introduced the system as of June 30, 2022.



Measures to be adopted

Basic policies and priority issues for FY2022

Healthcare business: Further sales growth

Content business: Securing profit

Other business: Sales growth

1. Healthcare business

- 1 Further expansion of the Cloud drug record service
- 2 Promotion of the platform strategy of the childcare DX, "Boshimo"

2. Content business

- 1 Original comics content business growth
- ② Security-related app growth

3. Other business

- ① AI business expansion
- 2 DX support business expansion
- 3 School DX business expansion



Cloud drug record service

Connecting pharmacies and patients

Cloud drug record service

CARADA 電子薬歴 Solamichi

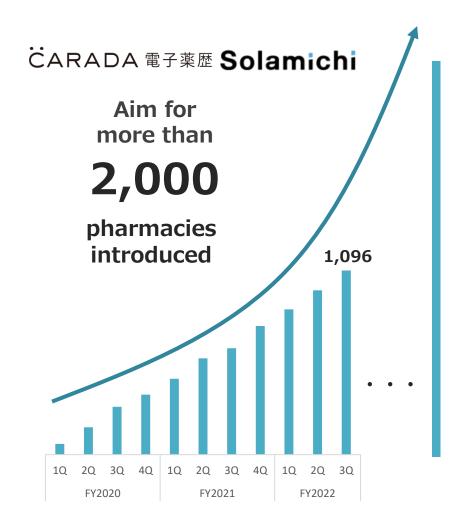




System

Cloud drug record service

Increasing the number of pharmacies that introduce cloud drug record by strengthening cooperation in sales



 Collaboration with a major prescription pharmaceutical wholesaler



⇒ Sharing more sales information and improving efficiency



- Collaboration with large system companies that provide services to pharmacies
 - Commenced partnership with Mitsubishi Electric IT Solutions Corporation
 - Commenced partnership with FUJIFILM Healthcare Systems Corporation

Maternal health record book app + Childcare DX services

Connecting parenting households and municipalities

Maternal health record book app + Childcare DX services





Development of the platform business starting with the maternal health record book app "Boshimo"

Phase 1: Introducing Maternal health record

book app "Boshimo"

Phase 2: Online consultation

Phase 3: Childcare DX services

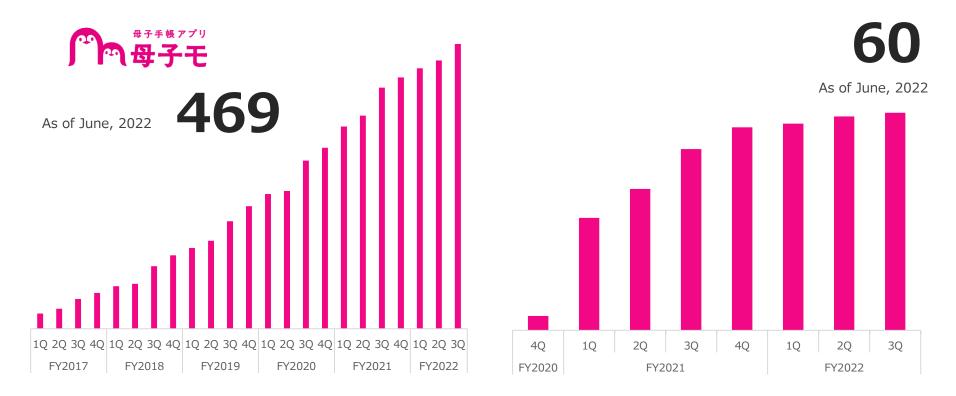


Phase 1,2: Maternal health record book app "Boshimo" & Online consultation

Making "Boshimo" a standard

Phase1 Maternal health record book app

Phase2 Online consultation

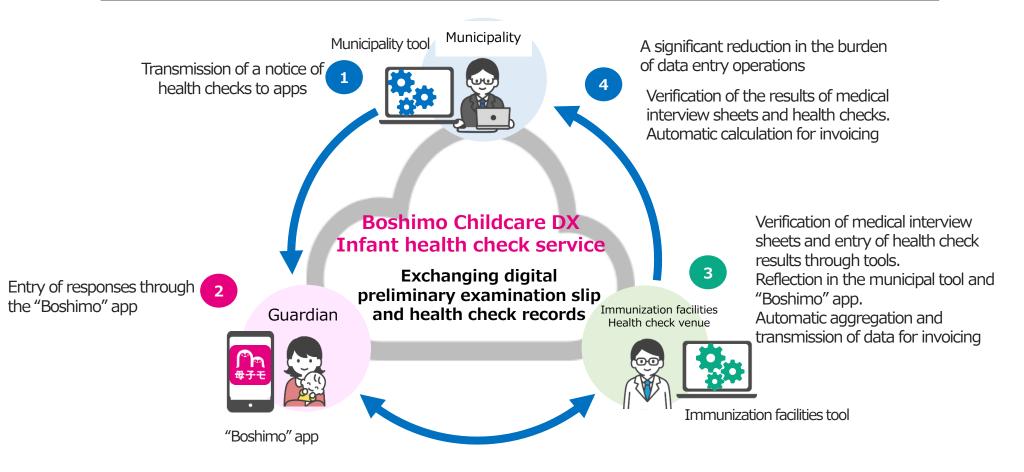


^{*} The calculation is based on the assumption that there exist 1,741 municipalities in Japan, according to the website of the Japan Agency for Local Authority Information Systems.

Phase 3: Childcare DX services



In addition to Kitakyushu City, Fukuoka City (both of Kyushu region) decided to introduce the infant health check service.



School DX business

Connecting students and teachers

Cloud-based school affairs support system

BLEND

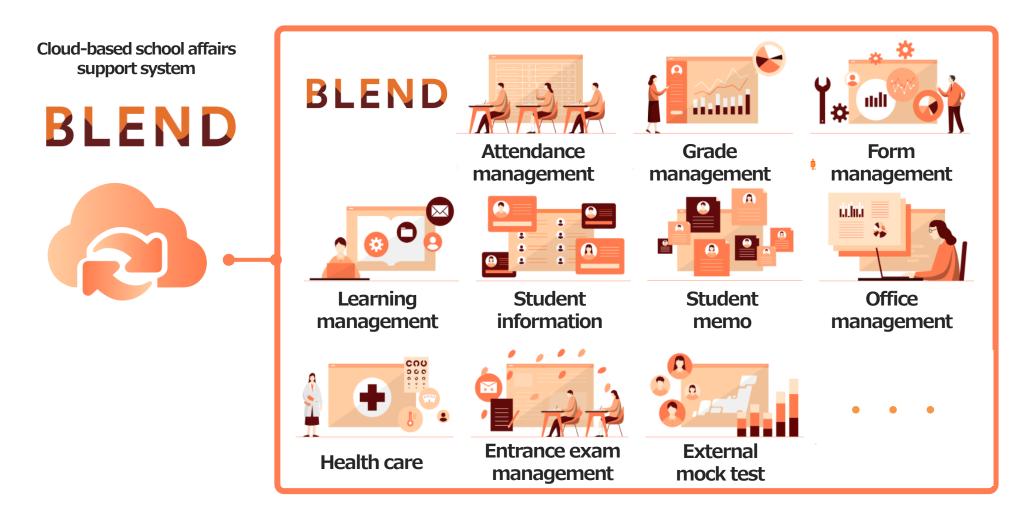






School DX business

Improving efficiency in school administration and he quality of education

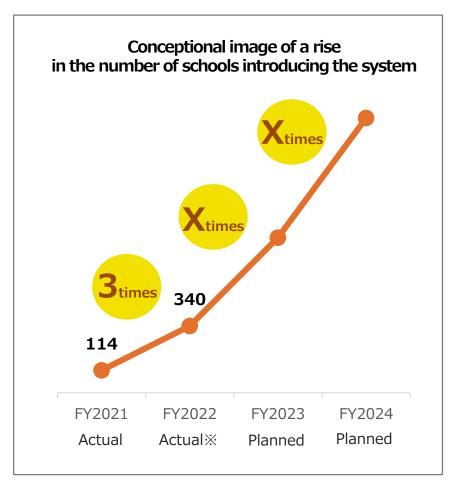




School DX business



Number of new contracts exceeding the plan



The number of schools that introduced the system increased 3 times year on year. Steady progress in securing new orders for the next fiscal year.

^{*}The result for FY2022, reflects the actual number of schools that introduced the system as of June 30, 2022.



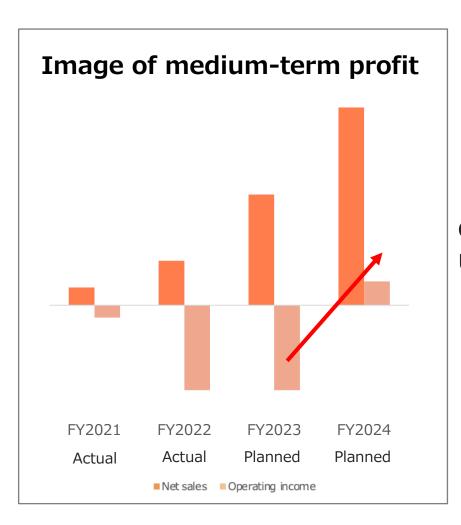


Motivation Works Inc.

School DX business

BLEND

Aiming to achieve standardization (an educational IT platform)



Net sales: Reflects linkage to an increase in the number of schools introducing the system

operating income: Priority is given to upfront expenses.

- Development of a new version to respond to a sharp increase in demand
- Increase in the number of human resources through the enhancement of organizational systems



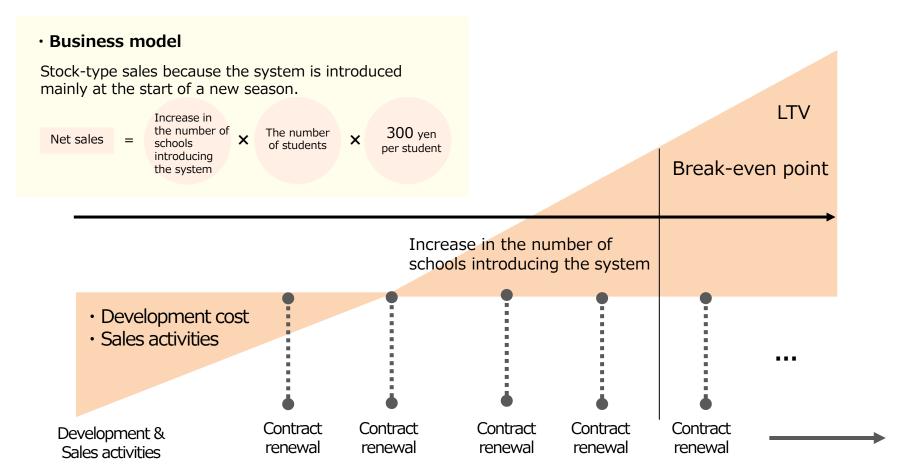
Motivation Works Inc.

School DX business

BLEND

Cloud-based school affairs support system

An SaaS model based on the assumption of prioritizing upfront expenses and long-term contracts



Loss in the first fiscal year and recovery of investment starting from the second fiscal year.

Image of medium-term profit

(by segment)

Content business

Degree of decrease in the number of paying subscribers is reduced Focus on highly in-demand contents

Other business (Includes DX support business for large companies, AI, School DX)

Sharp growth in the school DX business

Healthcare business

Focus on expansion of stock sales (=profit)



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Appendix

MTI Ltd.

Consolidated B/S

(Unit : Mil yen)

	FY2021	FY2022-Q3	Change		FY2021	FY2022-Q3	Change
Current assets Cash and deposits	21,262 15,540	·	(3,558) (4,484)	Current liabilities Account payable-trade	6,655 1,147	6,268 998	• • •
Notes and accounts receivable-trade	4,501	-	(4,501)	Current portion of long-term borrowings	451	451	-
Notes and accounts receivable - trade, and contract assets	-	4,198	+4,198	Account payable-other	1,230	1,355	+125
Other	1,254	2,489	+1,235	Income taxes payable	2,156	8	(2,147)
Allowance for doubtful accounts	(33)	(38)	(4)	Contract liabilities	-	2,594	+2,594
decoding				Provision for bonuses Other	- 1,670	206 654	
Non-current assets	10,646	,	+265	Non-current liabilities	4,009	•	` ,
Property, plant and equipment	203		(6)	Long-term borrowings	2,429		• •
Intangible assets Software	3,711	•	+833 +937	Retirement benefit liability Other	1,572		
Goodwill	1,791 556	2,728 664	+937	Total liabilities	6 10,665	8 10,049	
Customer-related assets	1,333		(315)	Shareholders' equity	17,241		
Investments and other assets	6,731		(561)	Share capital	5,197		
Investment securities	4,511	•	(769)	Capital surplus	6,660	·	
Leasehold and guarantee deposits	318		(3)	Retained earning	8,665	·	` '
Deferred tax assets	1,803	2,010	+207	Treasury shares	(3,281)	(3,257)	+24
				Accumulated other comprehensive income	184	178	(6)
				Subscription rights to shares	161	158	(2)
				Non-controlling interests	3,654	•	(32)
				Total net assets	21,243	18,567	(2,676)
Total assets	31,908	28,616	(3,292)	Total liabilities and net assets	31,908	28,616	(3,292)



Trends in consolidated P/L

(Unit: Mil yen)

		FY2	020			FY2	2021			FY2022	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Net sales	6,118	6,855	6,519	6,589	6,304	6,742	6,457	6,238	6,551	6,424	6,378
Cost of sales	1,627	1,904	1,783	1,814	1,593	1,826	1,728	1,853	1,895	1,919	1,941
Gross profit	4,490	4,951	4,735	4,774	4,711	4,916	4,728	4,385	4,656	4,504	4,437
(Ratio)	73.4%	72.2%	72.6%	72.5%	74.7%	72.9%	73.2%	70.3%	71.1%	70.1%	69.6%
SG&A	3,904	4,090	4,164	4,284	4,157	4,237	4,164	4,251	4,204	4,356	4,613
Operating income	586	860	570	489	553	678	563	133	451	147	(176)
(ratio)	9.6%	12.6%	8.8%	7.4%	8.8%	10.1%	8.7%	2.1%	6.9%	2.3%	-
Ordinary income	404	905	651	121	495	345	428	101	395	(102)	(204)
(Ratio)	6.6%	13.2%	10.0%	1.8%	7.9%	5.1%	6.6%	1.6%	6.0%	-	-
Profit attributable to owners of parent	231	1,014	534	(1,273)	220	(1,637)	322	(69)	252	(129)	(211)
(Ratio)	3.8%	14.8%	8.2%	_	3.5%	-	5.0%	-	3.9%	-	-

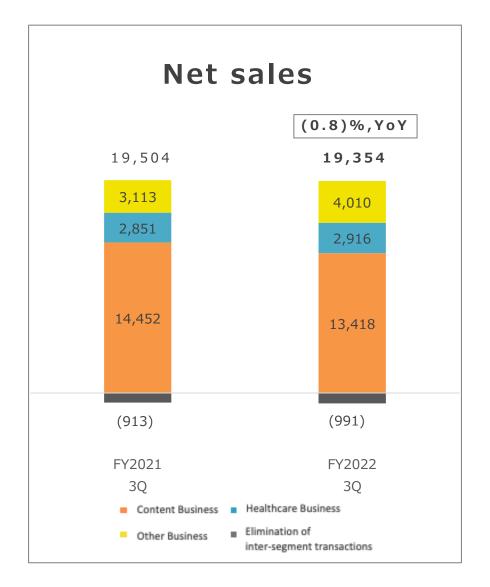


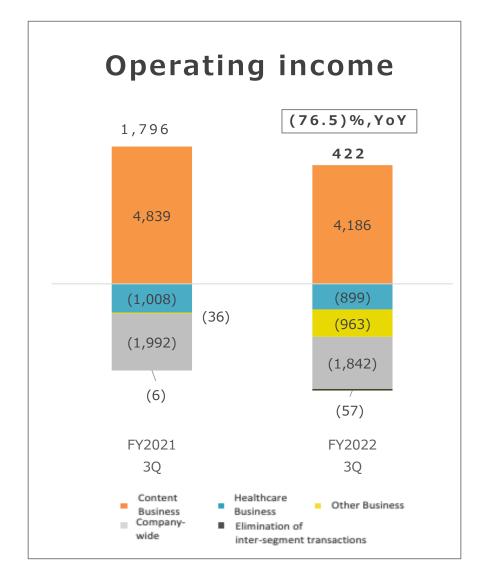
Trends in consolidated SG&A

(Unit: Mil yen)

	FY2020				FY2021				FY2022		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
SG&A	3,904	4,090	4,164	4,284	4,157	4,237	4,164	4,251	4,204	4,356	4,613
Advertising expense	248	241	362	320	337	373	393	413	360	397	379
Personnel expenses	1,537	1,548	1,618	1,691	1,743	1,700	1,808	1,847	1,912	1,923	1,950
Commission fee	829	844	853	815	789	785	777	806	753	785	777
Subcontract expenses	305	372	342	406	441	445	452	464	440	445	657
Depreciation	307	450	425	437	272	312	261	286	303	330	358
Other	675	632	562	613	573	620	472	434	435	473	490

Performance by segment







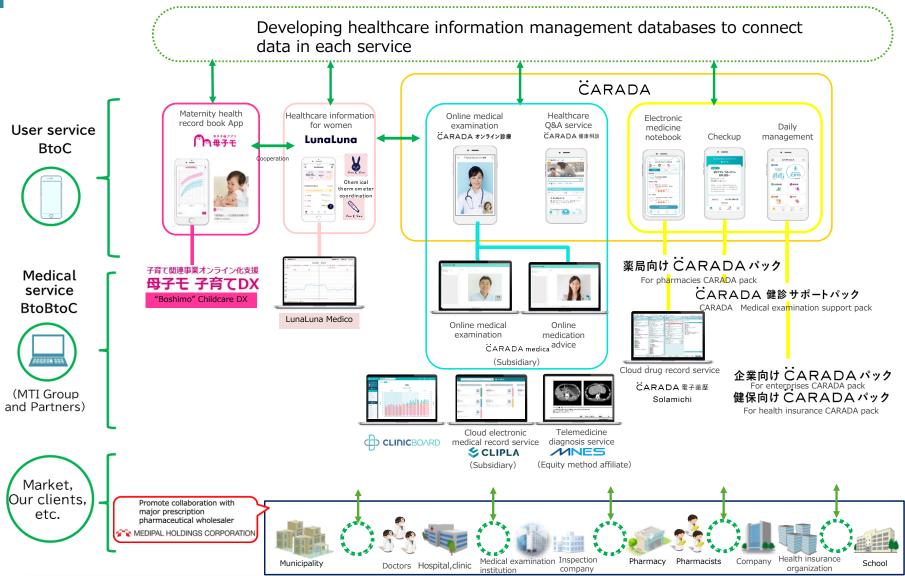
The list of main healthcare services



Figures are the actual as of end of June 2022.

Name of service	Service of function	Business model
母子モ	Maternal and Child Health Handbook service app. Vaccine scheduling function, parenting curve and information provided by municipalities.	BtoBtoC. The app is provided at no additional charge for those of childbearing age including mothers. Collects monthly usage fees from contracted municipalities nationwide. The service has been adopted by 469 of 1,741 municipalities nationwide.
LunaLuna	Healthcare info service for women. Forecasting menstrual day & ovulation day.	BtoC. Over 18 million DL cumulative. 300 yen fee or higher for fertility mode and other modes.
'Luna luna medico'	LunaLuna linkage function for gynecologists. Daily health information for female patients is shown on hospital computers. The service is for fertility treatment.	BtoBtoC. The service is currently provided at no additional charge. The service has been adopted by over 1,000 gynecologists. (Patients are LunaLuna users [free/additional charge])
LunaLuna online medical examination	Complete online service provided in a single system, from making reservations for gynecological examinations to delivery of drugs from pharmacies	BtoBtoC. The service charged from February 2021.
CARADA 健康相談	Q&A service for doctors and people engaged in medical services. Helps eliminate daily health concerns.	BtoC. ¥400/month
(CARADA Health consultation) CARADA オンライン診療 (CARADA Online medical examination)	the system offers full features that are necessary for online medical examination, from reservations to delivery of drugs and prescriptions .	BtoBtoC. Contracts with clinics and pharmacies. The service charged from February 2021.
CARADA	Service for medical examination institutions. Results of health checkups, including previous records, are sent to relevant smartphones as a graphic. The service, which enhances users' convenience, contributes to increasing the rate of checkups at health examination institutions.	BtoBtoC. Collects monthly usage fees from health examination institutions.
CARADA 電子薬歴 Solamichi (CARADA Cloud drug history service)	Cloud drug administration record service for pharmacies The drug administration record navigation function is highly rated. Links with the CARADA medical history notebook app.	BtoB. Initial cost for introduction + monthly usage fee 1,096 orders have been received. Full-scale deliveries started in December 2019.

Healthcare business: Overview of Healthcare services



^{*}Some images are under development and may differ from the actual ones.

^{*}The services provided by the Group include some services that provide support for medical sites, but do not perform medical activities.

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Cloud drug record service

CARADA 電子薬歴 Solamichi



1,096 pharmacies introduced
June 2022

Aim for more than 2,000 at an Early stage

Market development with cloud technologies



Target 10,000 pharmacies

Number of pharmacies across the nation 60,000

pharmacies

What is 'medication history'?

Patient's drug prescription records
Pharmacists at pharmacies dispense drugs
based on doctor's prescriptions. After the
drugs are administered, they monitor the
effects and possible adverse effects through
direct interaction with patients to prepare a
drug administration history for each patient.
Increasing interest in Cloud drug record due to
the revision of the Medical Fee System.

revenue scheme



Initial cost for introduction

Monthly charge for system usage

MTI Ltd.

Cloud drug record service

Solamichi System

In response to the medical fee revision, the Company will promote a shift "from services handling materials to interpersonal services" at pharmacies and promote ICT at pharmacies as well.

Existing medication history

Paper, on-premise

 Focusing on records (the main purpose is requesting medical fees)



April 2022 Revision of the Medical Fee (Effects on pharmacies)

- Putting more emphasis on the evaluation of interpersonal services, including continuing medication guidance
- Additions for community support structures, shifting focus to family pharmacies and home visits

Future medication history



Operation outside pharmacies

Reinforcing communication with patients

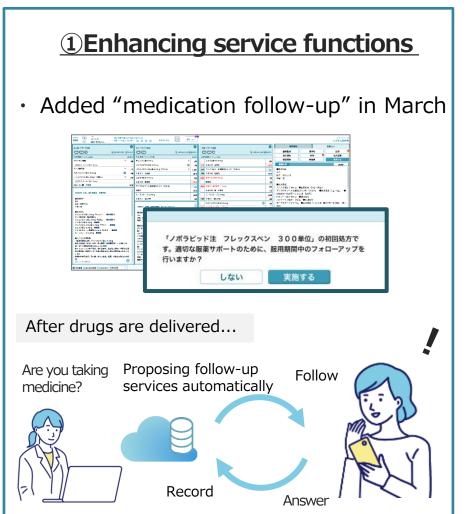
Cloud

<u>Demand for cloud drug record that has a wealth of medication advice</u> <u>and medication follow-up functions will increase.</u>



Cloud drug record service

Increasing the number of pharmacies that introduce cloud drug record by enhancing service functions and strengthening cooperation in sales



2 strengthening cooperation in sales

Collaboration with

Medipal Holdings Corporation, a major prescription pharmaceutical wholesaler

⇒ Sharing more sales information and improving efficiency



- Collaboration with large system companies that provide services to pharmacies
 - Commenced partnership with Mitsubishi Electric IT Solutions Corporation
 - Commenced partnership with FUJIFILM Healthcare Systems Corporation

Maternal health record book app + Childcare DX services



<u>Promotion of the introduction of childcare DX services for the digitalization of municipal government work</u>

Number of municipalities

Service functions

Expected price plan



Childcare DX services

- Childhood immunization

 (Digital preliminary examination slip, etc.)
- Infant health check
- Visits to all households with infants

Online consultation

Maternal health record book app

Monthly: Hundreds of thousands of yen ~

Initial: Millions of yen~



Tens of thousands of yen a month



¥50,000~¥100,000/month

1,741

....

*A pricing system is set for each municipality depending on the number of babies born.

Number of municipalities nationwide

Maternal health record book app "Boshimo"

ネドれをおずけたしんがけた など

四 青少年教室(中高生対象)

"Boshimo" is a parenting support app that provides seamless support from pregnancy, childbirth and childcare. Pregnancy · Birth **Parenting** Weight graph during Infant health Height and weight Pregnancy health records Growth records Vaccination management pregnancy checkup records graphs 妊婦健診 予防接種管理 ○ ₹5t (○ ₹5t つかまり立ち① 2019/05/25 (31週) 1歳6か月児健康診査 編集 57.8kg 妊婦健診の記録 入力 乳児母体発育曲線 ① ① 使い方 🏠 詳細条件設定 診察日 必須 2018/02/10 2020/04/15 + 決まっている予定を登録 次回の予定 施設名または担当者名 一角子モ つちや産婦人科 **WMII** 2019年09月12日(木) あなたへのお知らせがあります 2> 🖒 そうた 🛮 👨 さくら 子宮底長 ラ小紋点は自動で表示されます 今までハイハイだけだったのに急にできるよ そうた うに!すっごく踏ん張ってる 0歳7か月24日 77.3 出産時の情報 生まれてから239日 あなたへのお役立ちアドバイス NEW ママからもらった免疫が切れる頃なので、発熱などの赤 Childcare support ちゃんの体調には、注意して。夜間や休日の… Local childcare events Schedule management Notice **Ouestionnaire** facility search ○○○の子育で情報 パパ☆ママ準備スクール: 尾道地区 ← カレンダー 予防接種管理 身体発育曲線 『子育て世代包括支援センター』にご 2020年 2月 子育て支援アプリ満足度調査 お知らせ 小児科 産婦人科 内科 外科 皮膚科 乳幼児健診 できたよ記念日 『子育て世代包括支援センター』にご相談 風疹が流行しています。予防接種を受け 自分でお座りできた ましょう 非辞芸のアプリのポスター 航空写真 離乳食教室を開催しました 中国運輸局広島運 センター内に開設しています。お気軽にご相談ください 80164-WA 🔞 友人・知人からの口コミ おぐら小児科 好様・出産・子育でに関する様々な相談に応じます 詳細を見る 関係もでは、/UKスママが構入タールを行っています。 お気軽にご参加ください。 地域ニュース あなたはアプリをどれくらいの頻度で利用して 妊娠中だんなことに気を付けて過ごしたらいいのかしら? いますか O (ZISSE) 赤ちゃんが作っこしてもおむつを発えても逆き止まないけど。 ▶ 2019#03月15E → 通に2~3回 青少年教室(小中学生対象) 荷気は足りてる?ミルクの葉はどのくらい? 対象官 選に1回 ▶ 2019⊞03月15⊟ 2週間に1回



Motivation Works Inc.

School DX business

Following an online classes boom, demand for the school DX business increased sharply

Started online classes

Excessive teacher overtime

Digitalization demand for school administration increased sharply



- Investment in <u>cloud school administration (school DX)</u> increased in response to a sharp increase in demand
- Digitalization is slow in this area, and the business is expected to grow



⟨Contact us⟩
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https://ir.mti.co.jp/eng/

This report contains forward-looking statements on business performance based on the judgments, assumptions, and beliefs of management using the information available at the time. Actual results may differ materially due to changes in domestic or overseas economic conditions or changes in internal or external business environments or aspects of uncertainty contained in the forecasts, latent risks or various other factors. In addition, risk and uncertainty factors include unpredictable elements that could arise from future events.