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Financial Results Briefing Material for Q3 FY2024 Appendix

Consolidated B/S Consolidated P/L Consolidated SG&A Business of segment Earnings forecast for FY2024 The list of main healthcare services Overview of healthcare services Cloud drug record service Maternal health record book app + Childcare DX services School DX business

Consolidated B/S

Consolidated B/S							
, (Unit : Mil yen)	FY2023	FY2024 Q3	Change		FY2023	FY2024 Q3	Change
. , .							
Current assets	18,940		+1,109	Current liabilities	7,330	7,528	+197
Cash and deposits	13,720	14,617	+896	Account payable-trade	1,023	1,058	+35
Notes and accounts receivable - trade, and contract assets	4,197	4,183	(13)	Current portion of long-term borrowings	747	737	(9)
Allowance for doubtful accounts	(33)	(34)	(0)	Account payable-other	1,279	1,726	+446
Other	1,056	1,283	+227	Income taxes payable	637	70	(567)
				Contract liabilities	2,567	3,117	+549
				Provision for bonuses		207	+207
				Other	1,074	609	(464)
Non-current assets	10,215	10,237	+22	Non-current liabilities	4,240	3,825	(415)
Property, plant and equipment	213	222	+8	Long-term borrowings	2,431	1,878	(553)
Intangible assets	2,856	2,557	(298)	Retirement benefit liability	1,786	1,886	+100
Software	1,894	2,041	+147	Other	23	61	+38
Goodwill	240	66	(173)	Total liabilities	11,571	11,353	(217)
Customer-related assets	491	175	(315)	Shareholders' equity	13,631	14,889	+1,258
Investments and other assets	7,145	7,457	+312	Share capital	5,232	5,261	+29
Investment securities	4,081	4,636	+554	Capital surplus	6,485	6,328	(157)
Leasehold and guarantee deposits	305	295	(9)	Retained earning	5,143	6,505	+1,362
Deferred tax assets	2,658	2,476	△182	Treasury shares	(3,230)	(3,207)	+23
				Accumulated other comprehensive income	322	331	+9
				Subscription rights to shares	59	53	(5)
				Non-controlling interests	3,570	3,659	+88
				Total net assets	17,583	18,933	+1,349
Total assets	29,155	30,287	+1,131	Total liabilities and net assets	29,155	30,287	+1,131

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Trends in consolidated P/L

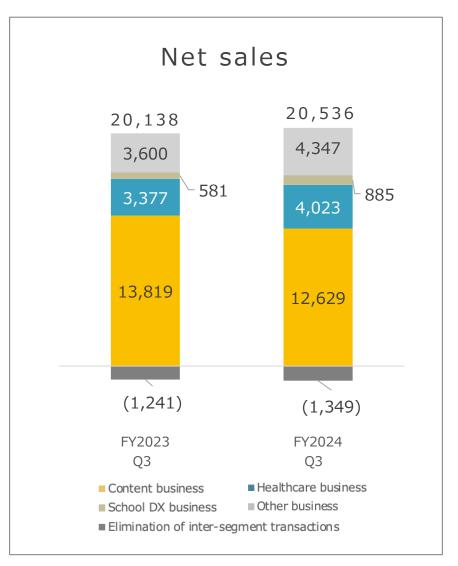
		FY2	2022			FY2	023			FY2024	
(Unit : Mil yen)	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Net sales	6,551	6,424	6,378	7,125	7,091	6,540	6,507	6,660	6,625	6,892	7,018
Cost of sales	1,895	1,919	1,941	2,031	2,538	1,942	2,014	1,930	1,788	1,824	1,830
Gross profit	4,656	4,504	4,437	5,093	4,552	4,597	4,493	4,729	4,836	5,068	5,187
(Ratio)	71.1%	70.1%	69.6%	71.5%	64.2%	70.3%	69.0%	71.0%	73.0%	73.5%	73.9%
SG&A	4,204	4,356	4,613	4,645	4,613	4,554	4,492	4,413	4,401	4,451	4,488
Operating income	451	147	(176)	447	(61)	42	0	316	435	616	699
(Ratio)	6.9%	2.3%	(2.8)%	6.3%	(0.9)%	0.7%	+0.0%	4.7%	6.6%	9.0%	10.0%
Ordinary income	395	(102)	(204)	397	(88)	275	(35)	306	792	725	844
(Ratio)	6.0%	(1.6)%	(3.2)%	5.6%	(1.3)%	4.2%	(0.5)%	4.6%	12.0%	10.5%	12.0%
Profit attributable to owners of parent	252	(129)	(211)	(841)	(590)	264	821	257	630	928	684
(Ratio)	3.9%	(2.0)%	(3.3)%	(11.8)%	(8.3)%	4.0%	12.6%	3.9%	9.5%	13.5%	9.8%

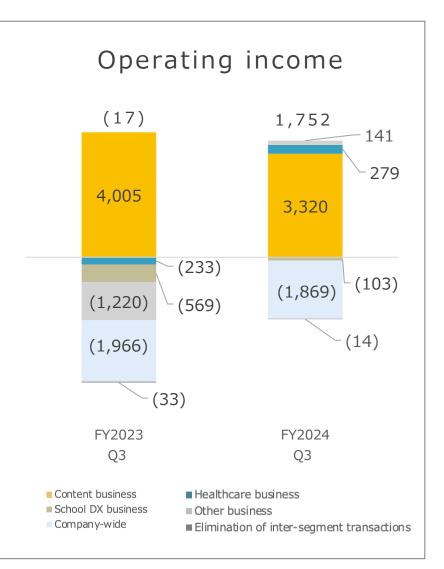
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Trends in consolidated SG&A

		FY2022				FY2023			FY2024		
(Unit : Mil yen)	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
SG&A	4,204	4,356	4,613	4,645	4,613	4,554	4,492	4,413	4,401	4,451	4,488
Advertising expense	360	397	379	442	479	537	553	566	626	674	711
Personnel expenses	1,912	1,923	1,950	1,932	1,989	1,958	1,956	1,810	1,818	1,774	1,816
Commission fee	753	785	777	778	746	745	731	731	709	706	719
Subcontract expenses	440	445	657	593	560	498	454	451	441	467	410
Depreciation	303	330	358	360	289	301	332	341	318	334	345
Other	435	473	490	537	549	513	464	511	486	494	485

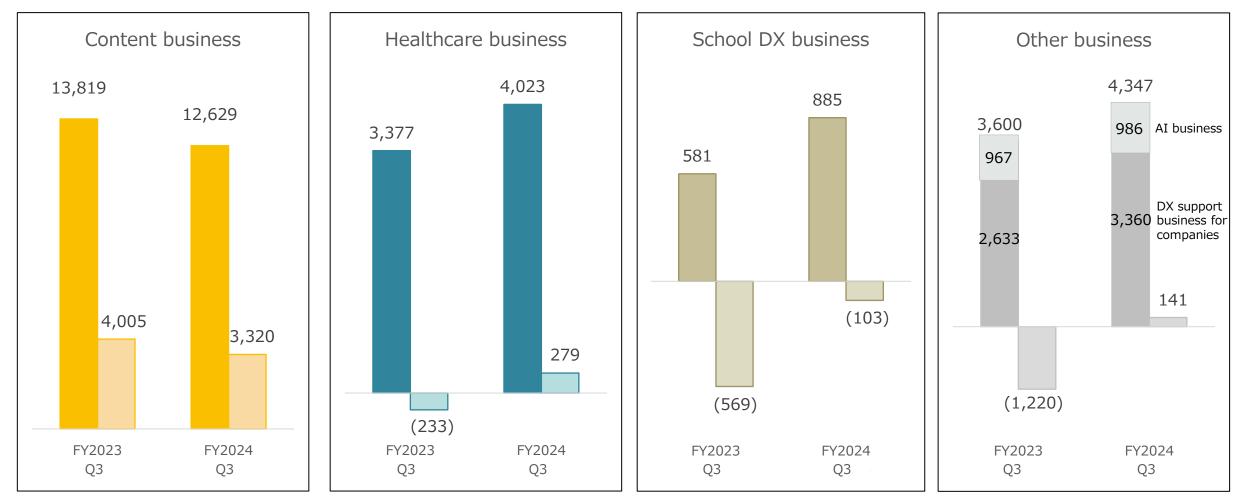
Performance by segment (Cumulative for Q31)





Performance by segment (Cumulative for Q32)

(Left axis :Net sales, Right axis : Operating income, Unit : Mil yen)



Performance by segment (Quarterly trend)

Net sales

	FY2022			FY2023			FY2024				
(Unit : Mil yen)	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Consolidated	6,551	6,424	6,378	7,125	7,091	6,540	6,507	6,660	6,625	6,892	7,018
Content business	4,639	4,436	4,342	5,100	5,118	4,384	4,317	4,289	4,210	4,216	4,202
Healthcare business	908	977	1,031	1,113	1,011	1,184	1,181	1,239	1,260	1,355	1,407
School DX business	55	65	150	154	155	153	272	270	260	260	364
Other business	1,261	1,277	1,205	1,102	1,190	1,227	1,183	1,221	1,282	1,473	1,590
Company-wide expenses	-	-	-	-	-	-	-	-	-	-	-
Elimination of inter- segment transactions	(313)	(332)	(350)	(345)	(384)	(408)	(447)	(360)	(389)	(413)	(546)

Operating income

	FY2022			FY2023				FY2024			
(Unit : Mil yen)	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Consolidated	451	147	(176)	447	(61)	42	0	316	435	616	699
Content business	1,534	1,322	1,328	2,014	1,439	1,355	1,210	1,218	1,091	1,169	1,059
Healthcare business	(336)	(311)	(250)	(209)	(172)	(46)	(13)	9	112	104	61
School DX business	(121)	(111)	(302)	(305)	(246)	(214)	(107)	(99)	(82)	(79)	57
Other business	(36)	(140)	(251)	(397)	(393)	(413)	(413)	(178)	(87)	55	172
Company-wide expenses	(591)	(591)	(659)	(629)	(678)	(654)	(632)	(651)	(609)	(627)	(633)
Elimination of inter- segment transactions	2	(19)	(40)	(24)	(8)	17	(42)	17	9	(5)	(18)

Earnings forecast for FY2024

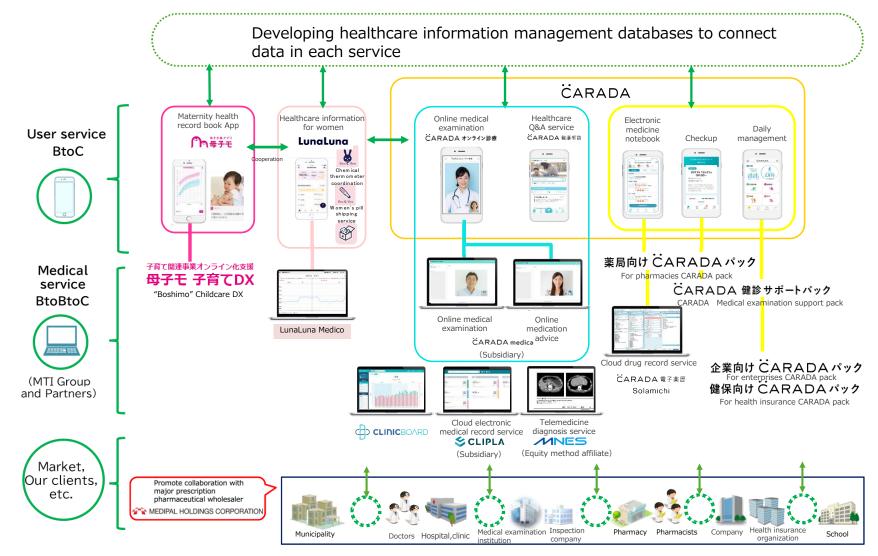
	FY20	23 (Actua	l)	FY202	24 (Foreca	st)	Yo	Y
(Unit : Mil yen)	Full year	H1	H2	Full year	H1 (Actual)	H2	Amount (full year)	Ratio (full year)
Net sales	26,798	13,631	13,167	27,500	13,517	13,982	+701	+2.6%
Cost of sales	8,425	4,481	3,944	7,300	3,612	3,687	(1,125)	(13.4)%
Gross profit	18,373	9,150	9,222	20,200	9,905	10,294	+1,826	+9.9%
SG&A	18,074	9,168	8,905	18,000	8,852	9,147	(74)	(0.4)%
Operating income	298	(18)	316	2,200	1,052	1,147	+1,901	+637.2%
(Ratio)	1.1%	(0.1)%	2.4%	8.0%	7.8%	8.2%		
Ordinary income	458	187	271	2,750	1,518	1,231	+2,291	+499.8%
(Ratio)	1.7%	1.4%	2.1%	10.0%	11.2%	8.8%		
Profit attributable to owners of parent	753	(326)	1,079	2,400	1,558	841	+1,646	+218.6%
(Ratio)	2.8%	(2.4)%	8.2%	8.7%	11.5%	6.0%		

The list of main healthcare services

Figures are the actual as of end of June 2024.

Name of service	Service of function	Business model		
ア の母子モ	Maternal and Child Health Handbook service app. Vaccine scheduling function, parenting curve and information provided by municipalities.	 BtoBtoC. The app is provided at no additional charge for those of childbearing age including mothers. Collects monthly usage fees from contracted municipalities nationwide. The service has been introduced by 629 of 1,741 municipalities nationwide. Childcare DX service has been introduced by 172 municipalities. 		
LunaLuna	Healthcare info service for women. Forecasting menstrual day & ovulation day.	BtoC. Over 20 million DL cumulative.(Free APP) More than 500 thousand people have registered for "Pill mode". 300 yen fee or higher for fertility mode and other modes. Going well in Women's pill shipping service.		
'Luna luna medico'	LunaLuna linkage function for gynecologists. Daily health information for female patients is shown on hospital computers. The service is for fertility treatment.	BtoBtoC. (The service is currently provided at no additional charge.)		
LunaLuna online medical examination	Complete online service provided in a single system, from making reservations for gynecological examinations to delivery of drugs from pharmacies	BtoBtoC.		
CARADA 健康相談 (CARADA Health consultation)	Q&A service for doctors and people engaged in medical services. Helps eliminate daily health concerns.	BtoC. ¥400/month		
CARADA オンライン診療 (CARADA Online medical examination)	the system offers full features that are necessary for online medical examination, from reservations to delivery of drugs and prescriptions .	BtoBtoC. Contracts with clinics and pharmacies.		
ĊARADA	Service for medical examination institutions. Results of health checkups, including previous records, are sent to relevant smartphones as a graphic. The service, which enhances users' convenience, contributes to increasing the rate of checkups at health examination institutions.	BtoBtoC. Collects monthly usage fees from health examination institutions.		
CARADA 電子薬歴 Solamichi (CARADA Cloud drug record service)	Cloud drug administration record service for pharmacies The drug administration record navigation function is highly rated. Links with the CARADA medical history notebook app.	BtoB. Initial cost for introduction + monthly usage fee 2,297 orders have been received.		

Healthcare business: Overview of Healthcare services



*Some images are under development and may differ from the actual ones.

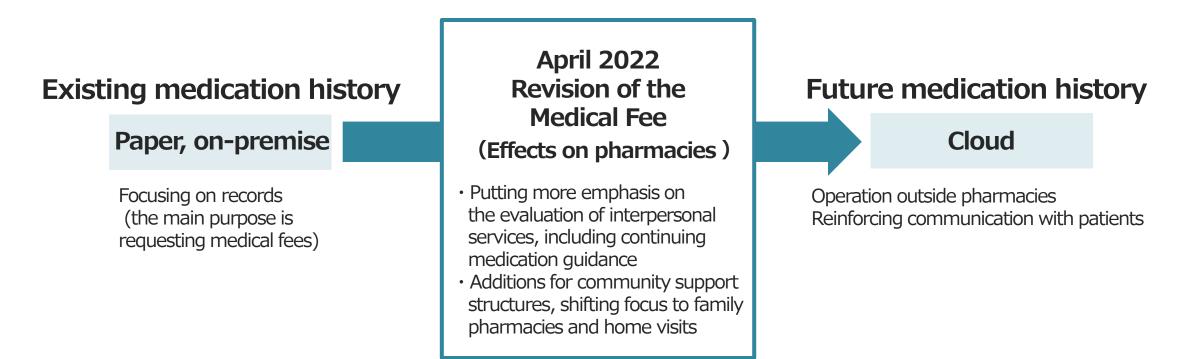
*The services provided by the Group include some services that provide support for medical sites, but do not perform medical activities.

Healthcare business : Cloud drug record service



System

In response to the medical fee revision, the Company will promote a shift "from services handling materials to interpersonal services" at pharmacies and promote ICT at pharmacies as well



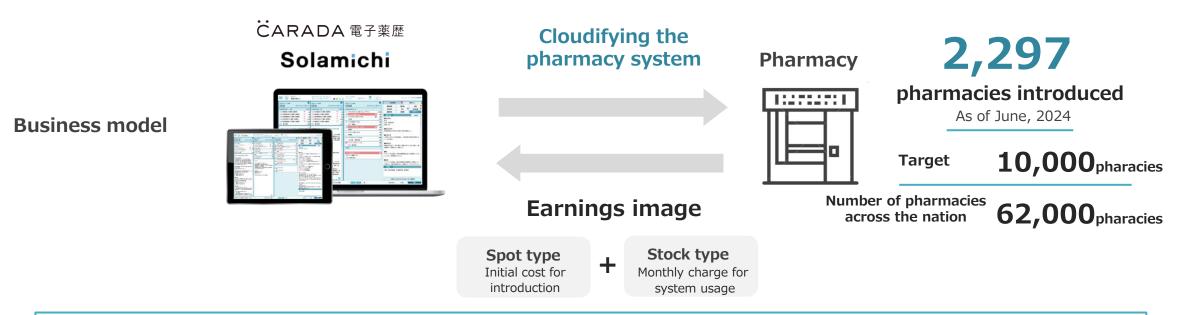
Demand for cloud drug record that has a wealth of medication advice

and medication follow-up functions will increase

Healthcare business : Cloud drug record service



Market development with cloud technologies



What is 'medication history'?

Patient's drug prescription records

Pharmacists at pharmacies dispense drugs based on doctor's prescriptions. After the drugs are administered, they monitor the effects and possible adverse effects through direct interaction with patients to prepare a drug administration history for each patient. With each revision of the revision of the Medical Fee System, interest in electronic drug histories, especially those featuring "cloud drug record" and "medication administration guidance functions," has increased, shifting from traditional paper or on-premise drug records to cloud-based systems. Healthcare business: Maternal and child health handbook app + Childcare DX services



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"Childcare support" is a social issue

Delay in digitalization for childcare support

Paper-based procedures Extremely inefficient



Childcare-related procedures **Digitalization is a pressing issue**

- Parents forced to visit the office with small children, long waiting times
- \checkmark Parents asked to enter the same things every time in questionnaires
- ✓ Much paperwork is written by hand, and specifications vary between municipalities

Healthcare business : Maternal and child health handbook app

<u>"Boshimo" is a parenting support app that provides</u> seamless support from pregnancy, childbirth and childcare.







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Healthcare business: Maternal and child health handbook app + Childcare DX services



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Development of the platform business starting with the maternal and child health handbook app "Boshimo"

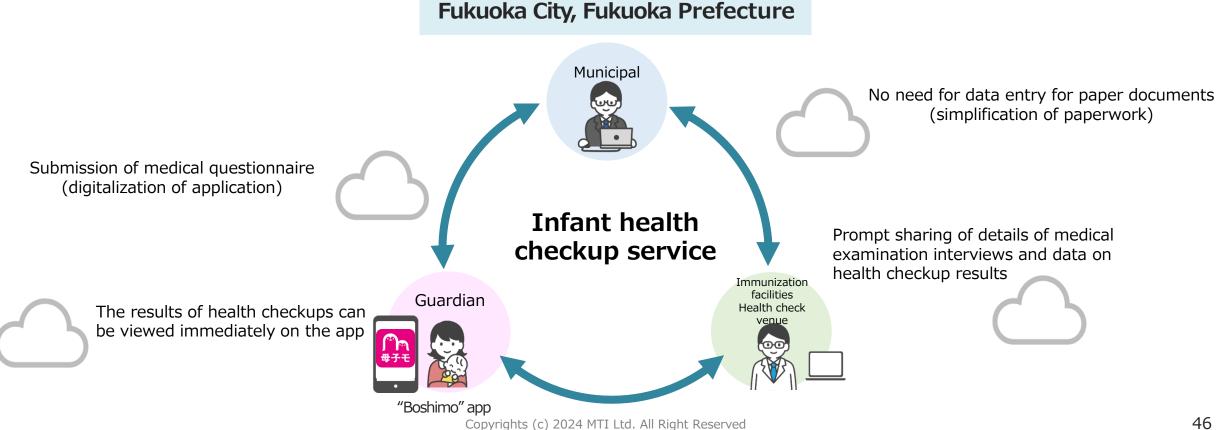
Phase	1	2	3
Service functionalities	Maternal and child health handbook app	Online consultation	 Childcare DX services Questionnaire and reservation form functionality Childhood immunizations (Digital preliminary examination slip , etc.) Infant health checkup Visits to all households with infants
Fee	¥50,000~ ¥100,000/month	Monthly : Tens of thousands of yen	Initial : Millions of yen \sim Monthly : Hundreds of thousands of yen \sim
The number of municipalities introduced (Number of municipalities nationwide 1,741)	629	85	172

*The fee structure is set by each municipality according to the number of births.

(Reference) Healthcare business : Maternal and child health handbook app + Childcare DX services

Phase 3 : Childcare DX services

Municipalities advance childcare DX with the introduction of infant health checkup services. (Digitization of medical questionnaires and medical checkup results)





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(Reference) Healthcare business : Maternal and child health handbook app + Childcare DX services

Phase 3 : Childcare DX services

Municipalities which were quick off the mark with childcare measures are pushing ahead with DX through the introduction of MTI's services.

> Kitakyushu City, Fukuoka Prefecture

Electronic filing of pregnancy notifications(APP)

Prior applications for issuance of a maternal and child health handbook can be submitted via the app.
Pregnancies registered via the app account for more than 93% of the total birth rate.

Ichihara City, Chiba Prefecture

Digital pre-vaccination form for childhood immunizations

Digital pre-vaccination forms are being used at medical institutions that have introduced the service.
Time taken for verification between vaccinations has been shortened from 3 minutes to several seconds.









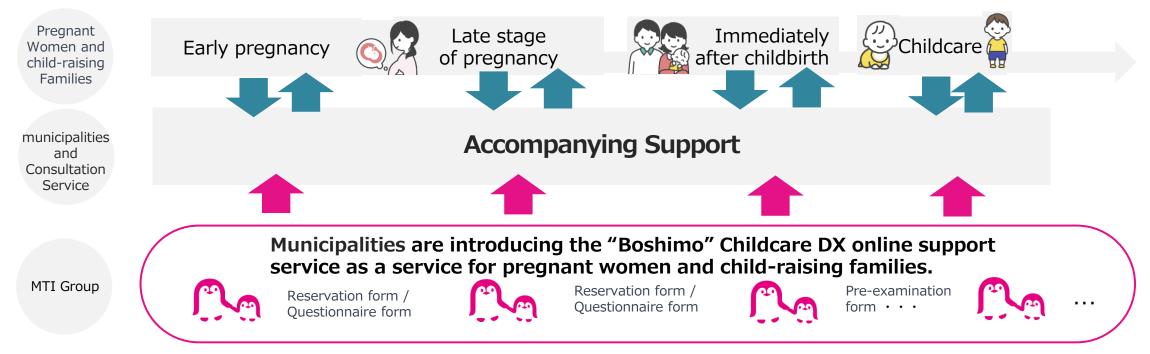


Healthcare business : Maternal and child health handbook app + Childcare DX services

Phase 3 : Childcare DX services

What is 'Accompanying Support Program'?

Government pregnancy and childcare support service launched in January 2023. Supports pregnant women and child-raising families with children below the age of 3 to plan for childbirth and raising children. Includes a total of three face-to-face meetings (upon registration of pregnancy and directly before and after birth) and a gift voucher of 100,000 yen. Parents are also put in contact with a local counselling organizations to give them peace of mind and provide a supportive environment for childbirth and parenting.



School DX business : Full-cloud school affairs support system

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Motivation Works Inc.

Serious problems in schools Excessive teacher overtime and

increased resignations

Traditional school affairs

Excessive workload and inefficiency

Shifting all school affairs to the cloud is a pressing issue

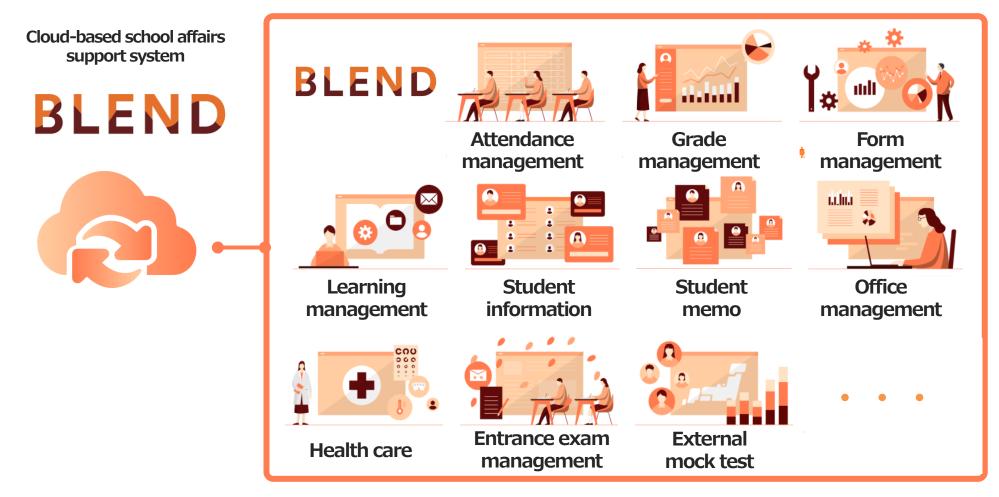
- ✓ Using multiple systems: management cost burden
- ✓ Varying specifications, handwritten and PC-based admin: work-time burden
- ✓ Data linkage is time consuming

Motivation Works Inc.

MTI Ltd.

School DX business : Cloud-based school affairs support system

Full cloud-based transformation of all necessary elements for school affairs support system





Motivation Works Inc. School DX business : Cloud-based school affairs support system BLEND **Business model** Payment of service usage fees BLEND School corporation Provision of cloud services Number of The usage fee per Number of Net sales X X students student is 300 yen schools introduced (Monthly & List price) 775 **KPI:** Number of schools Market share introduced 541 BLEND Showing a favorable trend 340 Private high school 35%Not Introduced introduced 114 (Cumulative for FY2024) April, April, April, Document: Created by our company, sourced from the April, 2022 2021 2023 2024 Ministry of Education, Culture, Sports, Science and Technology (MEXT) website.

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