Financial Results Briefing Material for FY2024 Appendix

Consolidated B/S Consolidated P/L Consolidated SG&A Business of segment The list of main healthcare services Overview of healthcare services Cloud-based medication history service Maternal health record book app + Childcare DX services School DX business

Consolidated B/S

(Unit : Mil yen)	FY2023	FY2024	Change	_	FY2023	FY2024	Change
Current assets	18,940	20,152	+1,212	Current liabilities	7,330	6,951	(379)
Cash and deposits	13,720	14,828	+1,107	Account payable-trade	1,023	1,100	+77
Notes and accounts receivable - trade, and contract assets	4,197	4,183	(13)	Current portion of long-term borrowings	747	737	(10)
Allowance for doubtful accounts	(33)	(31)	(2)	Account payable-other	1,279	1,331	+52
Other	1,056	1,171	+114	Income taxes payable	637	94	(543)
				Accrued consumption taxes	316	191	(125)
				Contract liabilities	2,567	2,667	+99
				Other	758	829	+70
Non-current assets	10,215	9,533	(681)	Non-current liabilities	4,240	3,590	(650)
Property, plant and equipment	213	203	(10)	Long-term borrowings	2,431	1,693	(737)
Intangible assets	2,856	2,275	(580)	Retirement benefit liability	1,786	1,828	+42
Software	1,894	1,929	+34	Other	23	67	+43
Goodwill	240	27	(212)	Total liabilities	11,571	10,541	(1,029)
Customer-related assets	491	70	(421)	Shareholders' equity	13,631	15,105	1,474
Investments and other assets	7,145	7,054	(90)	Share capital	5,232	5,310	+77
Investment securities	4,081	4,466	+385	Capital surplus	6,485	6,376	(109)
Leasehold and guarantee deposits	305	293	(12)	Retained earning	5,143	6,626	+1,482
Deferred tax assets	2,658	2,248	(410)	Treasury shares	(3,230)	(3,207)	+23
				Accumulated other comprehensive income	322	340	+18
				Subscription rights to shares	59	22	(36)
				Non-controlling interests	3,570	3,675	+104
				Total net assets	17,583	19,144	+1,560
Total assets	29,155	29,686	+531	Total liabilities and net assets	29,155	29,686	+531

Trends in consolidated P/L

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	FY2022			FY2023				FY2024				
(Unit : Mil yen)	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Net sales	6,551	6,424	6,378	7,125	7,091	6,540	6,507	6,660	6,625	6,892	7,018	7,132
Cost of sales	1,895	1,919	1,941	2,031	2,538	1,942	2,014	1,930	1,788	1,824	1,830	1,820
Gross profit	4,656	4,504	4,437	5,093	4,552	4,597	4,493	4,729	4,836	5,068	5,187	5,311
(Ratio)	71.1%	70.1%	69.6%	71.5%	64.2%	70.3%	69.0%	71.0%	73.0%	73.5%	73.9%	74.5%
SG&A	4,204	4,356	4,613	4,645	4,613	4,554	4,492	4,413	4,401	4,451	4,488	4,669
Operating income	451	147	(176)	447	(61)	42	0	316	435	616	699	641
(Ratio)	6.9%	2.3%	(2.8)%	6.3%	(0.9)%	0.7%	+0.0%	4.7%	6.6%	9.0%	10.0%	9.0%
Ordinary income	395	(102)	(204)	397	(88)	275	(35)	306	792	725	844	464
(Ratio)	6.0%	(1.6)%	(3.2)%	5.6%	(1.3)%	4.2%	(0.5)%	4.6%	12.0%	10.5%	12.0%	6.5%
Profit attributable to owners of parent	252	(129)	(211)	(841)	(590)	264	821	257	630	928	684	120
(Ratio)	3.9%	(2.0)%	(3.3)%	(11.8)%	(8.3)%	4.0%	12.6%	3.9%	9.5%	13.5%	9.8%	1.7%

Trends in consolidated SG&A

SG&A

Depreciation

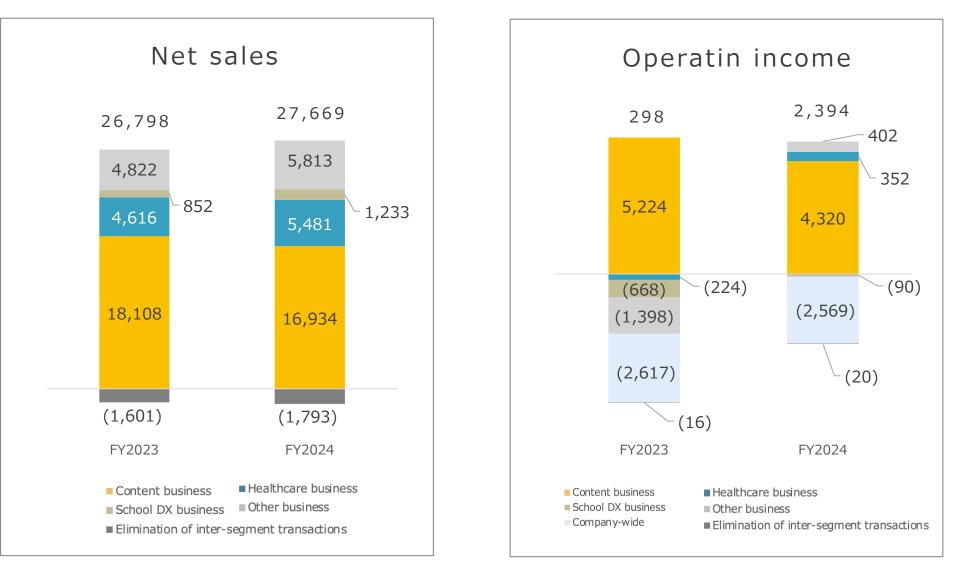
Other

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		FY2	022			FY2	023			FY2	024	
(Unit : Mil yen)	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
SG&A	4,204	4,356	4,613	4,645	4,613	4,554	4,492	4,413	4,401	4,451	4,488	4,669
Advertising expense	360	397	379	442	479	537	553	566	626	674	711	788
Personnel expenses	1,912	1,923	1,950	1,932	1,989	1,958	1,956	1,810	1,818	1,774	1,816	1,867
Commission fee	753	785	777	778	746	745	731	731	709	706	719	735
Subcontract expenses	440	445	657	593	560	498	454	451	441	467	410	418

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Performance by segment (Cumulative for FY2024①)



Net sales

	FY2022			FY2023				FY2024				
(Unit : Mil yen)	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Consolidated	6,551	6,424	6,378	7,125	7,091	6,540	6,507	6,660	6,625	6,892	7,018	7,132
Content business	4,639	4,436	4,342	5,100	5,118	4,384	4,317	4,289	4,210	4,216	4,202	4,304
Healthcare business	908	977	1,031	1,113	1,011	1,184	1,181	1,239	1,260	1,355	1,407	1,458
School DX business	55	65	150	154	155	153	272	270	260	260	364	347
Other business	1,261	1,277	1,205	1,102	1,190	1,227	1,183	1,221	1,282	1,473	1,590	1,466
Company-wide expenses	-	-	-	-	-	-	-	-	-	-	-	-
Elimination of inter- segment transactions	(313)	(332)	(350)	(345)	(384)	(408)	(447)	(360)	(389)	(413)	(546)	(444)

Operating income

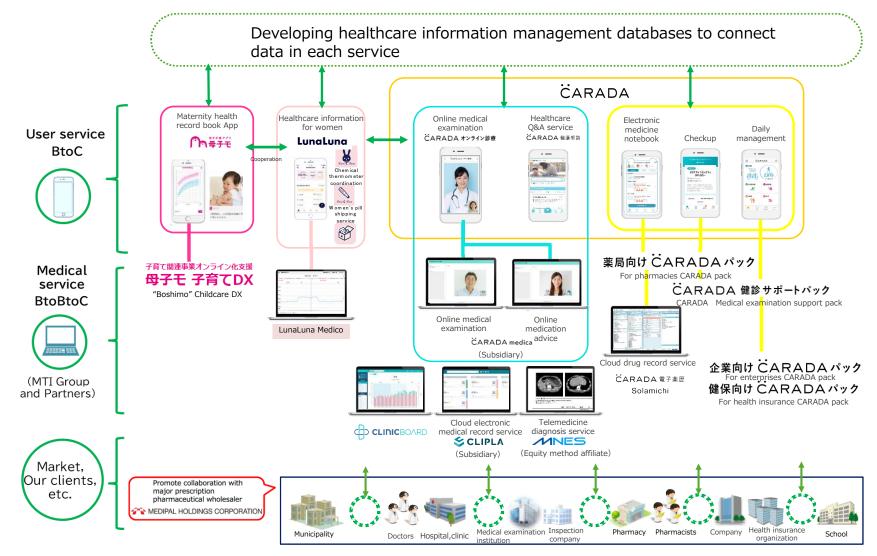
		FY20	22			FY20	23			FY20	24	
(Unit : Mil yen)	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Consolidated	451	147	(176)	447	(61)	42	0	316	435	616	699	641
Content business	1,534	1,322	1,328	2,014	1,439	1,355	1,210	1,218	1,091	1,169	1,059	999
Healthcare business	(336)	(311)	(250)	(209)	(172)	(46)	(13)	9	112	104	61	72
School DX business	(121)	(111)	(302)	(305)	(246)	(214)	(107)	(99)	(82)	(79)	57	13
Other business	(36)	(140)	(251)	(397)	(393)	(413)	(413)	(178)	(87)	55	210	224
Company-wide expenses	(591)	(591)	(659)	(629)	(678)	(654)	(632)	(651)	(609)	(627)	(633)	(700)
Elimination of inter- segment transactions	2	(19)	(40)	(24)	(8)	17	(42)	17	9	(5)	(56)	31

The list of main healthcare services

Figures are the actual as of end of September 2024.

		rightes are the decidings of end of september 202 fi
Name of service	Service of function	Business model
伊 母子モ	Maternal and Child Health Handbook service app. Vaccine scheduling function, parenting curve and information provided by municipalities.	 BtoBtoC. The app is provided at no additional charge for those of childbearing age including mothers. Collects monthly usage fees from contracted municipalities nationwide. The service has been introduced by 640 of 1,741 municipalities nationwide. Childcare DX service has been introduced by 192 municipalities.
LunaLuna	Healthcare info service for women. Forecasting menstrual day & ovulation day.	BtoC. Over 20 million DL cumulative.(Free APP) More than 500 thousand people have registered for "Pill mode". 300 yen fee or higher for fertility mode and other modes. Going well in Women's pill shipping service.
'Luna luna medico'	LunaLuna linkage function for gynecologists. Daily health information for female patients is shown on hospital computers. The service is for fertility treatment.	BtoBtoC. (The service is currently provided at no additional charge.)
LunaLuna online medical examination	Complete online service provided in a single system, from making reservations for gynecological examinations to delivery of drugs from pharmacies	BtoBtoC.
CARADA 健康相談 (CARADA Health consultation)	Q&A service for doctors and people engaged in medical services. Helps eliminate daily health concerns.	BtoC. ¥400/month
CARADA オンライン診療 (CARADA Online medical examination)	the system offers full features that are necessary for online medical examination, from reservations to delivery of drugs and prescriptions .	BtoBtoC. Contracts with clinics and pharmacies.
ĊARADA	Service for medical examination institutions. Results of health checkups, including previous records, are sent to relevant smartphones as a graphic. The service, which enhances users' convenience, contributes to increasing the rate of checkups at health examination institutions.	BtoBtoC. Collects monthly usage fees from health examination institutions.
CARADA 電子薬歴 Solamichi (CARADA Cloud drug record service)	Cloud drug administration record service for pharmacies The drug administration record navigation function is highly rated. Links with the CARADA medical history notebook app.	BtoB. Initial cost for introduction + monthly usage fee 2,528 orders have been received.

Healthcare business: Overview of Healthcare services

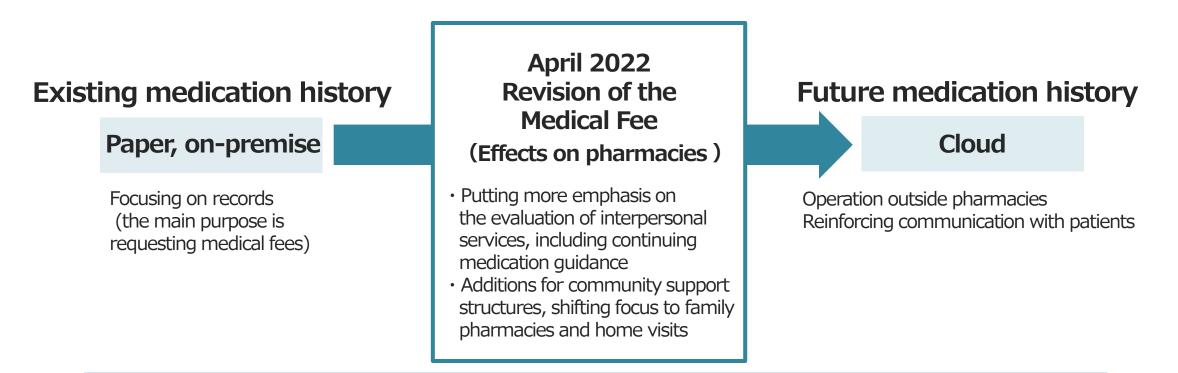


*Some images are under development and may differ from the actual ones.

*The services provided by the Group include some services that provide support for medical sites, but do not perform medical activities.



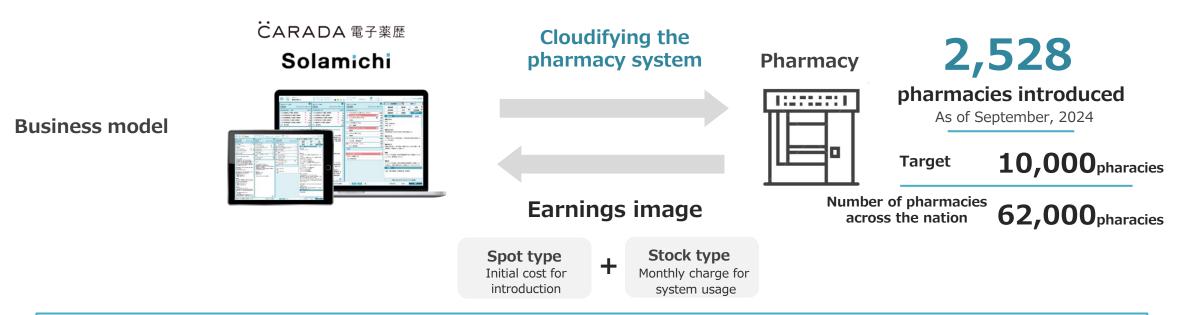
In response to the medical fee revision, the Company will promote a shift "from services handling materials to interpersonal services" at pharmacies and promote ICT at pharmacies as well



Demand for cloud-based medication history that has a wealth of medication advice and medication follow-up functions will increase



Market development with cloud technologies



What is 'medication history'?

Patient's drug prescription records

Pharmacists at pharmacies dispense drugs based on doctor's prescriptions. After the drugs are administered, they monitor the effects and possible adverse effects through direct interaction with patients to prepare a drug administration history for each patient. With each revision of the revision of the Medical Fee System, interest in electronic drug histories, especially those featuring "cloud drug record" and "medication administration guidance functions," has increased, shifting from traditional paper or on-premise drug records to cloud-based systems. Healthcare business: Maternal and child health handbook app + Childcare DX services



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"Childcare support" is a social issue

Delay in digitalization for childcare support

Paper-based procedures Extremely inefficient



Childcare-related procedures **Digitalization is a pressing issue**

- Parents forced to visit the office with small children, long waiting times
- \checkmark Parents asked to enter the same things every time in questionnaires
- ✓ Much paperwork is written by hand, and specifications vary between municipalities

Healthcare business: Maternal and child health handbook app + Childcare DX services



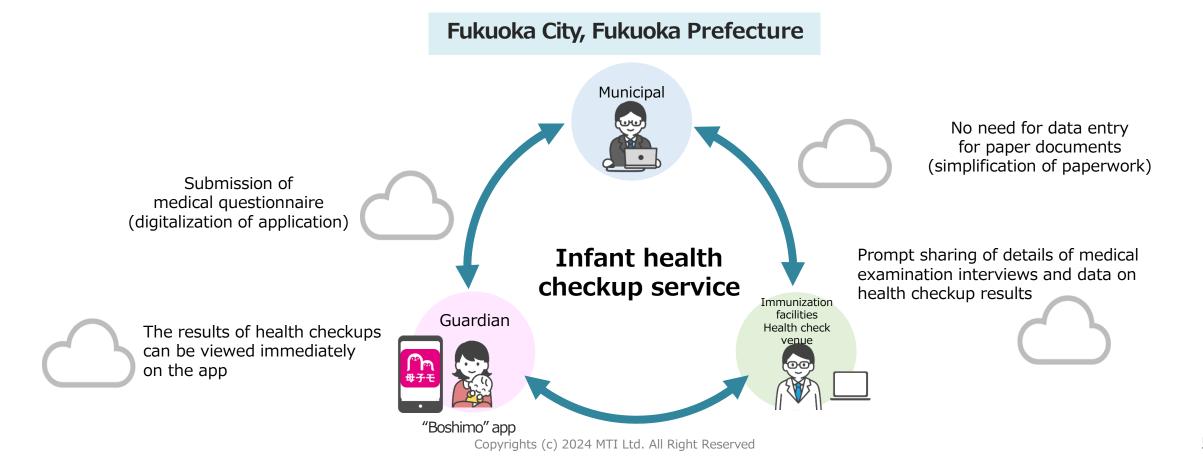
Development of the platform business starting with the maternal and child health handbook app "Boshimo"

Phasse	1	2	3
Service functionalities	Maternal and child health handbook app	Online consultation	 Childcare DX services Childcare DX is services Childhood immunizations (Digital preliminary examination slip , etc.) Infant health checkup Visits to all households with infants
Fee	¥50,000~ ¥100,000/month	Monthly : Tens of thousands of yen	Initial : Millions of yen \sim Monthly : Hundreds of thousands of yen \sim
The number of municipalities introduced (Number of municipalities nationwide 1,741)	640	85	192
	each municipality according to the number of births.		

(Reference) Healthcare business : Maternal and child health handbook app + Childcare DX services

Phase 3 : Childcare DX services

Municipalities advance childcare DX with the introduction of infant health checkup services. (Digitization of medical questionnaires and medical checkup results)



(Reference) Healthcare business : Maternal and child health handbook app + Childcare DX services

Phase 3 : Childcare DX services

Municipalities which were quick off the mark with childcare measures are pushing ahead with DX through the introduction of MTI's services.

Kitakyushu City, Fukuoka Prefecture

Electronic filing of pregnancy notifications(APP)

Prior applications for issuance of a maternal and child health handbook can be submitted via the app.
Pregnancies registered via the app account for more than 93% of the total birth rate.



Digital pre-vaccination form for childhood immunizations

Digital pre-vaccination forms are being used at medical institutions that have introduced the service.
Time taken for verification between vaccinations has been shortened from 3 minutes to several seconds.









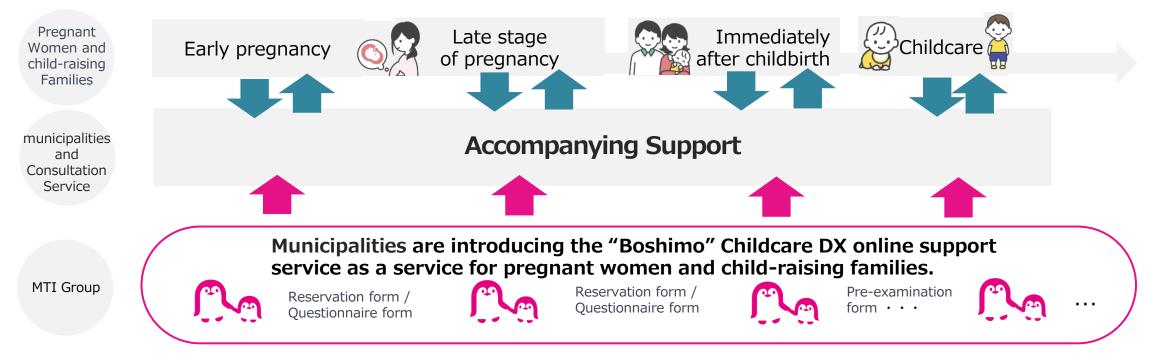


Healthcare business : Maternal and child health handbook app + Childcare DX services

Phase 3 : Childcare DX services

What is 'Accompanying Support Program'?

Government pregnancy and childcare support service launched in January 2023. Supports pregnant women and child-raising families with children below the age of 3 to plan for childbirth and raising children. Includes a total of three face-to-face meetings (upon registration of pregnancy and directly before and after birth) and a gift voucher of 100,000 yen. Parents are also put in contact with a local counselling organizations to give them peace of mind and provide a supportive environment for childbirth and parenting.





Serious problems in schools

Excessive teacher overtime and

increased resignations

Traditional school affairs

Excessive workload and inefficiency



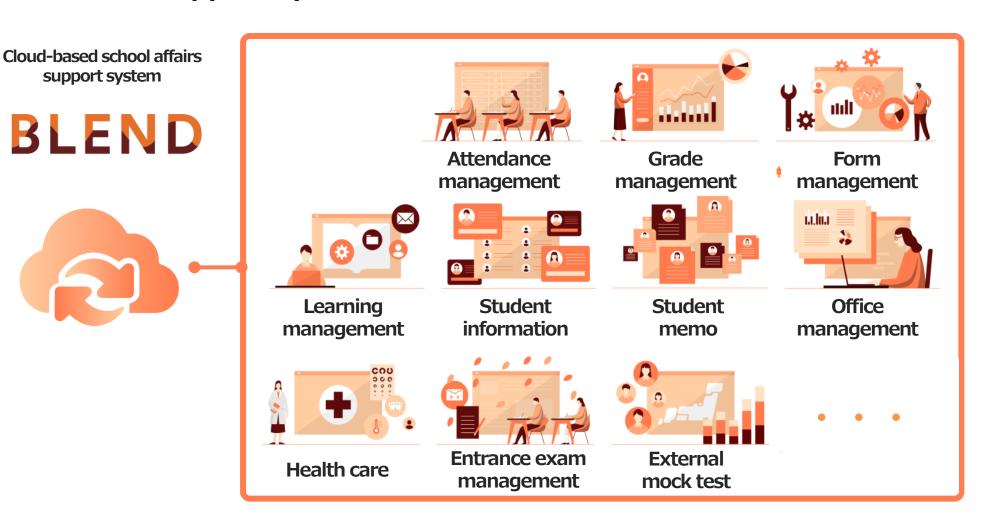
Shifting all school affairs to the cloud is a pressing issue

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- ✓ Using multiple systems: management cost burden
- ✓ Varying specifications, handwritten and PC-based admin: work-time burden
- \checkmark Data linkage is time consuming

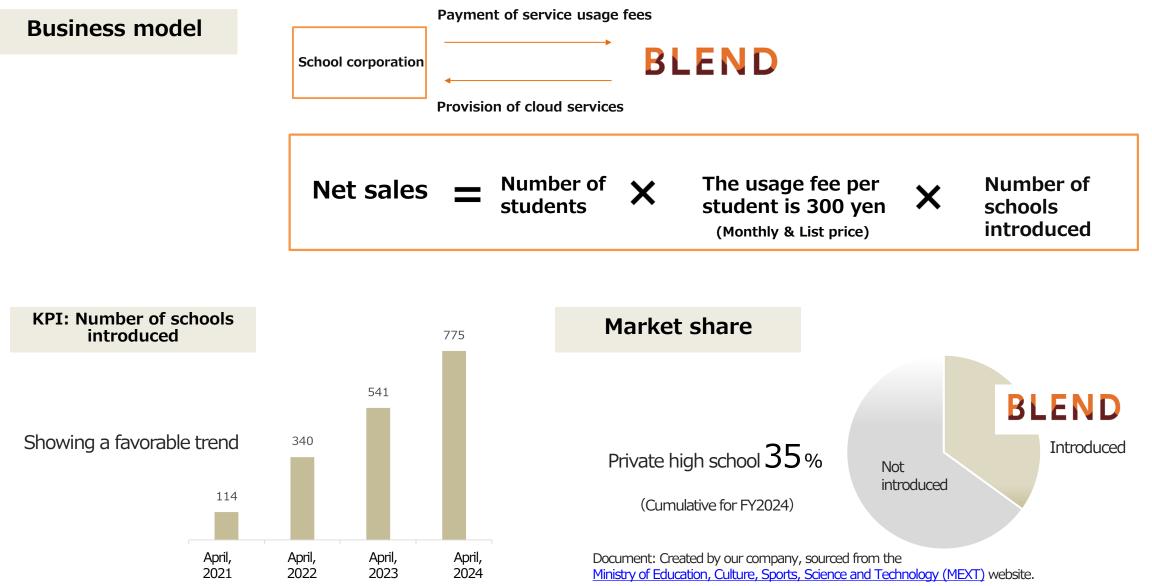
School DX business : Full cloud-based school affairs support system Full cloud-based transformation of all necessary elements for school affairs support system



Motivation Works Inc.

School DX business : Cloud-based school affairs support system

Motivation Works Inc.



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