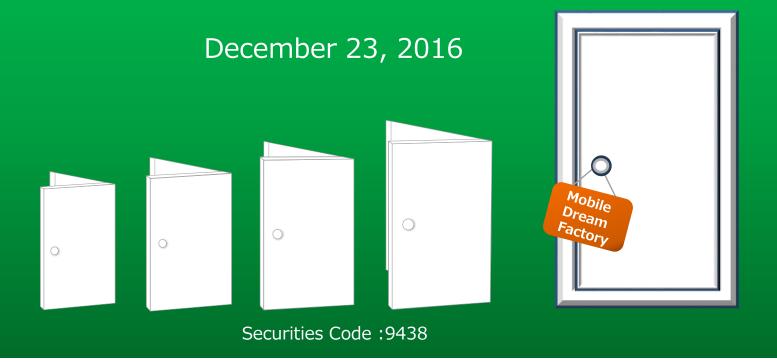
# MTI Ltd.

# Reporting Session For shareholders FY2016



# Contents



- 1 Financial Results Overview for FY2016
  - 2 Financial Highlights
  - 3 Consolidated P/L
  - 4 Consolidated SG&A
  - 5 Business Overview
- 10 New Approach in FY2017
  - 11 Basic Policy in FY2017
  - 12 Enhancement in the Non-virtual Affiliate Network
  - 14 Enlargement of Contents Service
  - 16 Phase to Achieve Sales for the Healthcare-related Service
  - 19 Healthcare-related Service Topics
- **Consolidated Earnings Forecast for FY2017** 
  - 23 Consolidated Earnings Forecast
- 25 Capital Policy 26 Capital Policy
- 28 (See Appendix)

# Financial Results Overview for FY2016



#### Financial Highlights



# 1 In FY2016, operating income hit a record high!

Net sales \(\pmax32,844\) million (Down \(\pmax617\) million, YoY)

Operating income ¥5,355 million (Up ¥1,110 million, YoY)

The number of paying subscribers on smartphones declined.

5.69 million subscribers (Down 0.05 million subscribers compared to June 30, 2016)

In FY2017, operating income is expected to decline.

Sales ¥32,000 million (Down ¥844 million, YoY)

Operating income ¥4,060 million (Down ¥1,295 million, YoY)

## Consolidated P/L



### Net sales declined slightly, and profits increased significantly.

(Millions of yen)

	EV2016	FV201F	Change		
	FY2016	FY2015	Amount	Percentage	
Net sales	32,844	33,461	(617)	(1.8%)	
Cost of sales	5,353	5,439	(85)	(1.6%)	
Gross profit (Ratio)	27,490 83.7%	28,022 83.7%	(531)	(1.9%)	
SG&A	22,135	23,776	(1,641)	(6.9%)	
(Ratio)	67.4%	71.1%			
Operating income (Ratio)	5,355 16.3%	4,245 12.7%	+1,110	+26.1%	
Ordinary income (Ratio)	5,310 16.2%	4,144 12.4%	+1,166	+28.2%	
Profit attributable to owners of parent	3,317	2,607	+710	+27.2%	
(Ratio)	10.1%	7.8%			

## Consolidated SG&A



(Millions of yen)

	FY2016	FY2015	Change		
	F12010	F12013	Amount	Percentage	
SG&A	22,135	23,776	(1,641)	(6.9%)	
Advertising expenses	7,607	9,077	(1,469)	(16.2%)	
Personnel expenses	5,637	5,770	(132)	(2.3%)	
Commission fee	3,741	3,727	+13	+0.4%	
Subcontract expenses	1,456	1,326	+129	+9.8%	
Depreciation	1,272	1,318	(46)	(3.5%)	
Other	2,420	2,555	(135)	(5.3%)	

#### Business Overview i)



# Subscriptions by way of cellphone shops failed to grow.

#### **External conditions**

From February

"Virtually free or change"

"Cellphones virtually free of charge"
Abolished

in April

Ministry of Internal Affairs and Communications

# **Guidelines Applied**

(Guidelines for adjustment of smartphones purchase support)

Sales of cellphones failed to grow



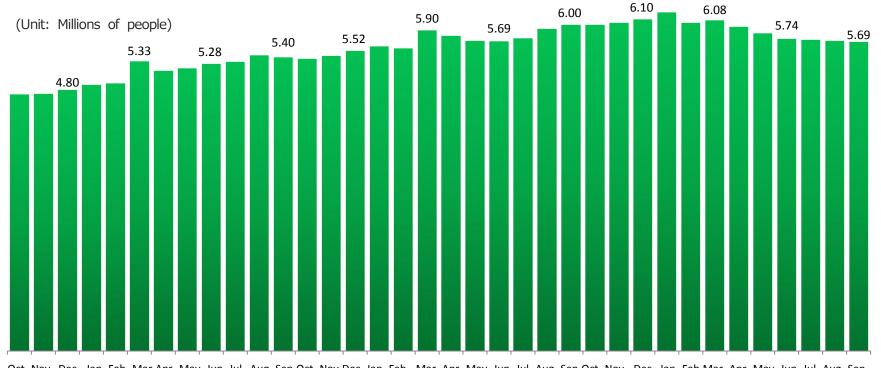
#### Business Overview ii )



# The number of paying subscribers of the smartphone

5.69 million subscribers

(Down 0.05 million compared to June 30, 2016)



Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep

FY2014 FY2015 FY2016

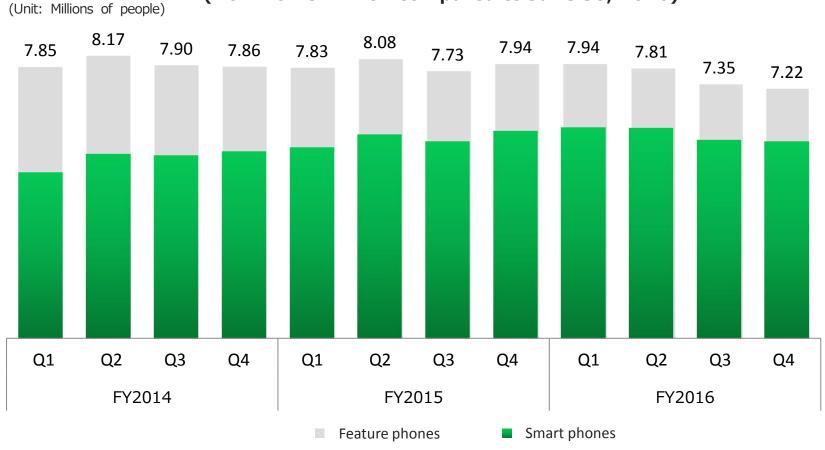
#### Business Overview iii)



### The total number of paying subscribers

7.22 million subscribers

(Down 0.13 million compared to June 30, 2016)

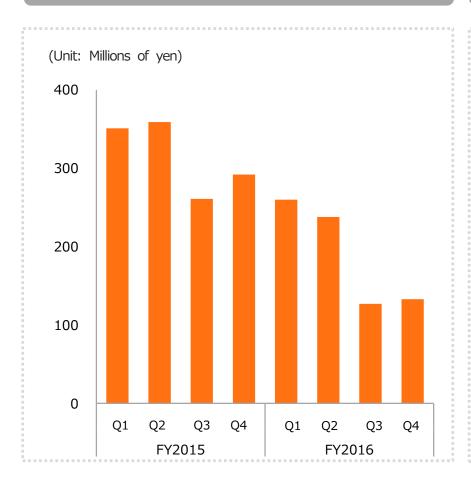


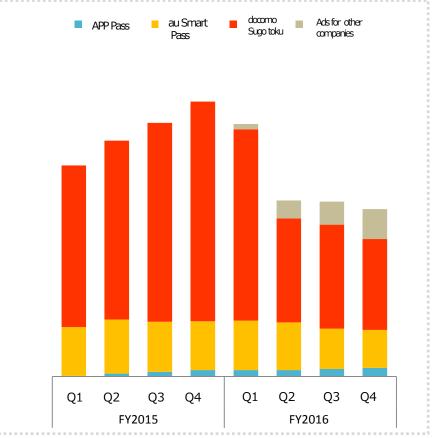
#### Business Overview iv)



#### Non-virtual Affiliate Advertising Sales

#### Sales from Sugo toku-related



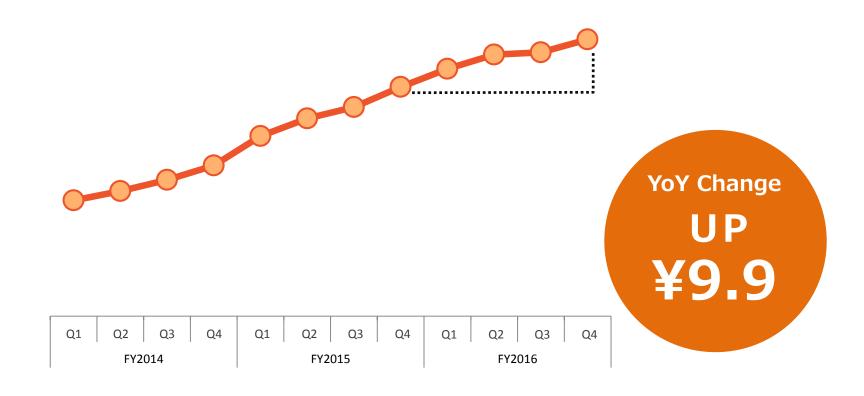


#### Business Overview v)



### The average revenue per user (ARPU) has been on the rise.

Trends in ARPU of the paying subscribers for smartphones



# New Approach in FY2017



### Basic Policy in FY2017



- 1. Maintaining of the total number of paying subscribers
  - **—** Enhancement in the Non-virtual Affiliate Network

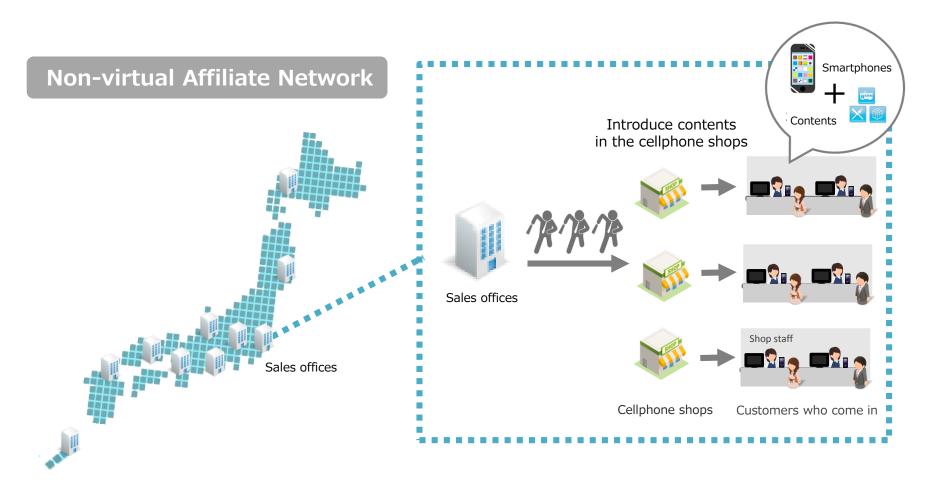
- 2. Improvement in average revenue per user (ARPU)
  - Enlargement of contents service

- 3. Medium-term approach
  - Phase to achieve sales for the Healthcare-related service

#### Enhancement in the Non-virtual Affiliate Network i)



# Sales promotion for high ARPU services



#### Enhancement in the Non-virtual Affiliate Network ii )



# **Expansion of tie-ups with MVNO operators**





Made by JAPAN









<sup>\*</sup> MVNO is an abbreviation for mobile virtual network operator. An MVNO provides mobile network services, such as cellphones and PHS, through its own brands. It does not develop or manage wireless communication link facilities.

#### Enlargement of Contents Service i )



# Ratios for service of higher fees increased in each category.

#### Value added service line up







#### Enlargement of Contents Service ii )





# music.jp Music, Books, Videos & DVD service

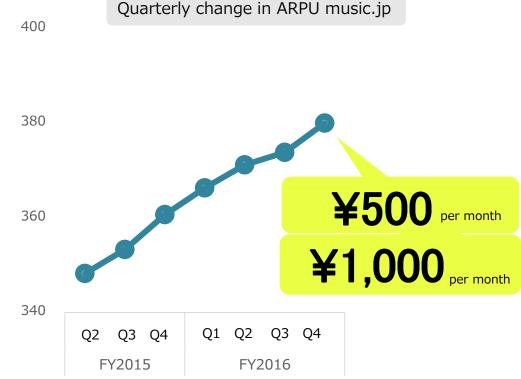
# Expanding the number of users with high ARPU



(C) 2016 Twentieth Century Fox Film Corporation. All rights reserved.



BATMAN V SUPERMAN: DAWN OF JUSTICE and all related characters and elements are trademarks of and (C) DC Comics. (C) 2016 Warner Bros. Entertainment Inc. and Ratpac-Dune Entertainment Inc. All Rights Reserved.



### Phase to Achieve Sales for the Healthcare-related Service i)





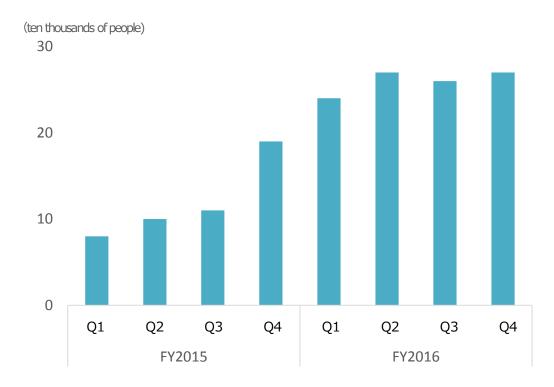
Medical information service cooperated with doctors etc.

# A 400-yen course has been getting popular.



The answers over the phones made by healthcare providers, not doctors.

The number of paying monthly subscribers of KARADAmedica

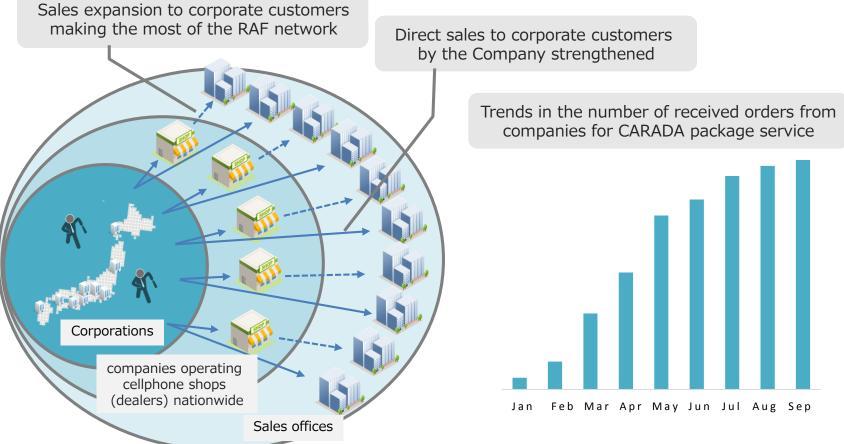


### Phase to Achieve Sales for the Healthcare-related Service ii )



# CARADA Checkup packaged service

# The number of received orders from companies has been increasing steadily.



<sup>17</sup> 

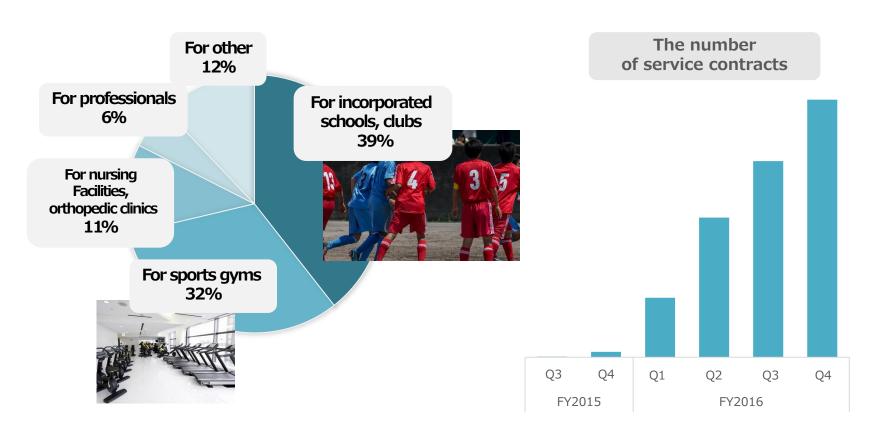
#### Phase to Achieve Sales for the Healthcare-related Service iii)





**CLIMB** Sports management service

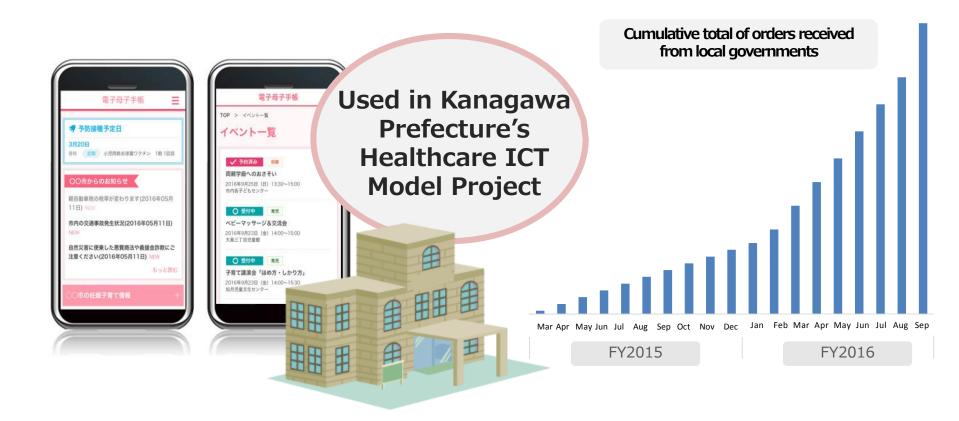
# Expanding the number of orders received from schools, clubs at schools, and sports gyms.



### Healthcare-related Service Topics i)



Expanding of the number of orders from local governments for the electronic maternal and child health handbook.

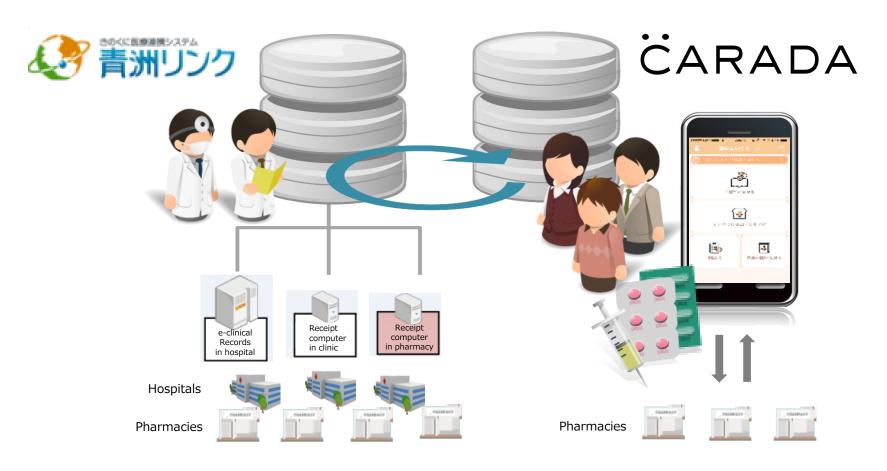


#### Healthcare-related Service Topics ii )



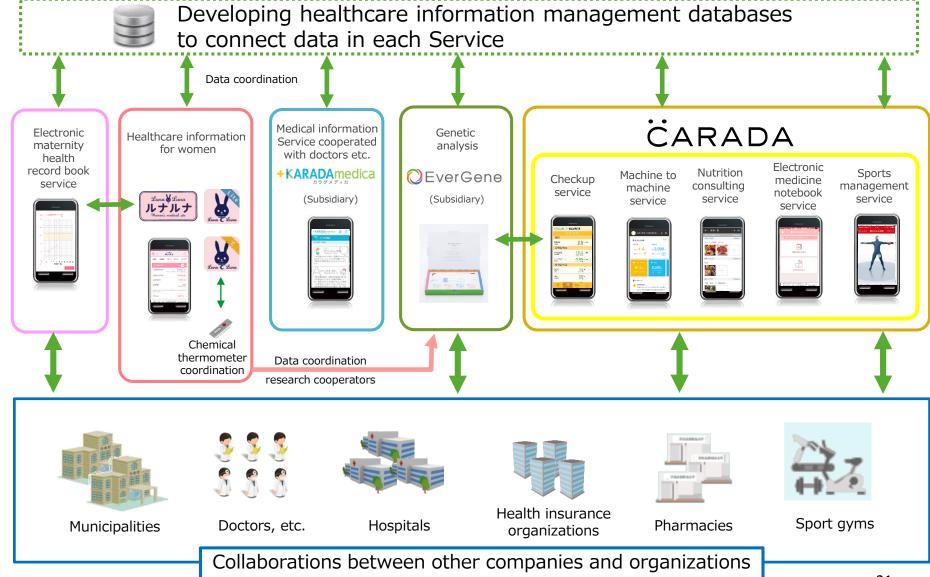
# Electronic medicine notebook service

Collaboration with Seishu Link (Kinokuni medical cooperation network)



#### [Reference] Overview of Healthcare-related to Service





# Consolidated Earnings Forecast for FY2017



### Consolidated Earnings Forecast i )



# Decrease in sales and profits

- Decrease in the total number of paying subscribers from the previous fiscal year
- Decreases in sales and profits in the Non-virtual Affiliate business

Net sales ¥32,000 millions

(Down ¥844 millions, down ¥2.6%,YoY)

Operating income

¥4,060 millions

(Down ¥1,295 millions, down ¥24.2%,YoY)

Profit attributable to owners of parent

¥2,500 millions

(Down ¥817 millions, down ¥24.6%,YoY)

# Consolidated Earnings Forecast ii )



	FY2017 (Forecast)		FY2016 (Actual)			Change		
(Millions of yen)	Full-year	1 <sup>st</sup> half	2 <sup>nd</sup> half	Full-year	1 <sup>st</sup> half	2 <sup>nd</sup> half	Amount (Full-year)	Percentage (Full-year)
Net sales	32,000	15,500	16,500	32,844	16,994	15,849	(844)	(2.6%)
Cost of sales	5,800	2,800	3,000	5,353	2,635	2,718	+446	+8.3%
Selling, general and administrative expenses	22,140	10,970	11,170	22,135	11,870	10,265	+4	+0.0%
Operating income	4,060	1,730	2,330	5,355	2,489	2,866	(1,295)	(24.2%)
(Ratio)	12.7%	11.2%	14.1%	16.3%	14.6%	18.1%		
Ordinary income	4,000	1,700	2,300	5,310	2,434	2,876	(1,310)	(24.7%)
(Ratio)	12.5%	11.0%	13.9%	16.2%	14.3%	18.1%		
Profit attributable to owners of parent	2,500	1,100	1,400	3,317	1,425	1,892	(817)	(24.6%)
(Ratio)	7.8%	7.1%	8.5%	10.1%	8.4%	11.9%		

# Capital Policy



### Capital Policy i )



# We harmonize steadily increases our sales and income and share buybacks.

# In FY2017

# Annual dividends per share ¥16

	Interim dividend	Year-end dividend	Annual dividend
FY2016	¥8	¥8	¥8
FY2017 (Forecast)	¥8	¥8	¥16



# Acquisition of Own Shares by Stock Company

Amount of shares to be repurchased: Maximum of 1,000 millions of yen\*1

Number of shares to be repurchased:

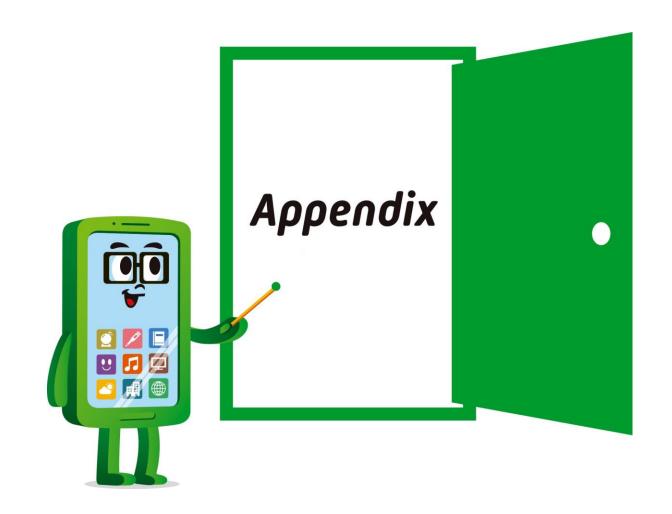
Maximum of 1,600,000 shares

2.9% of outstanding shares (excluding treasury shares)\*2

Repurchase period: From November 2 to December 22, 2016

<sup>\*1</sup> All or part of the transactions may not be carried out depending on market trends.

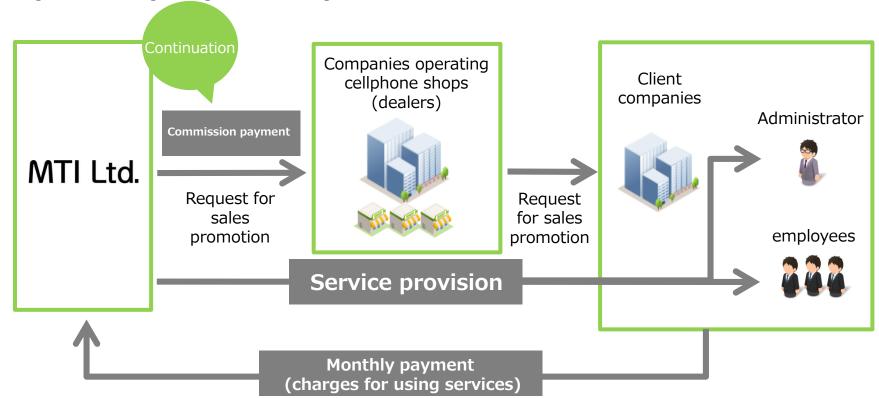
<sup>\*2</sup> Total number of shares issued (excluding treasury shares) as of September 30, 2016: 55,623,972 shares, Treasury shares: 4,925,228



# 【"CARADA" packaged service】 Business Model

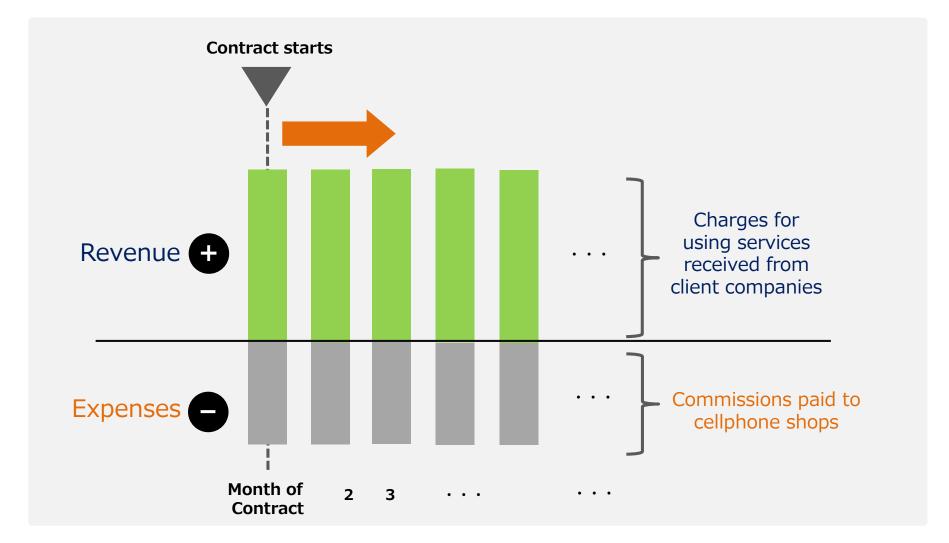


- ▶ B to B to E \*E: Employee
- Stock-type business
- Number of contracts × Number of employees using per company × unit price × 12months = Sales



## ["CARADA" packaged service] Revenue Model





# 【"CARADA" packaged service】 Service Overview



#### QR code-compatible checkup results available for accessing at any time!

Bring your smartphone closer

Enter it into your smartphone







## ["CARADA" packaged service] Service Overview



# Option ["CARADA MY Nutrition Advisor"]

#### Effects continue securely for ¥20,000 a month!

- Take a photo before you eat
- Send the photo to a nutritionist
- Receive coaching





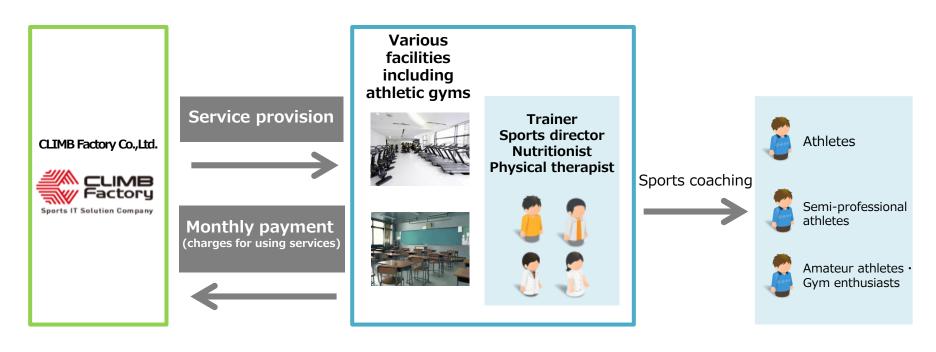




### 【Sports management service】 Business Model

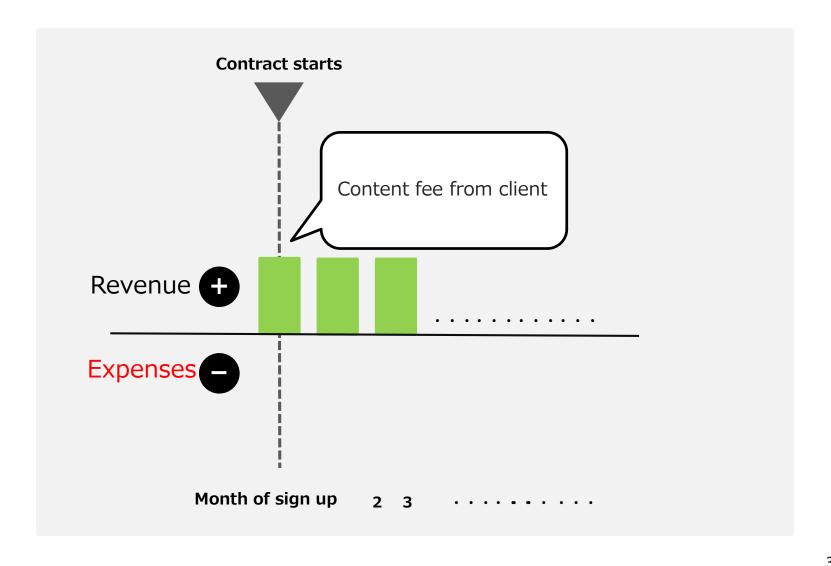


- B to B to C
- Stock-type business
- Number of contracts × Number of employees using per company × unit price × 12months = Sales



# 【Sports management service】 Revenue Model

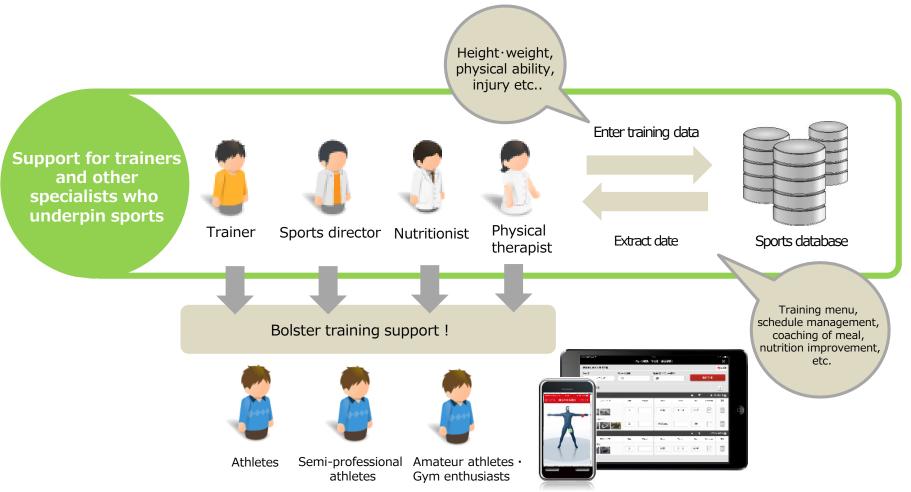




## [Sports management service] Service overview



# **Expansion of trainer support services**

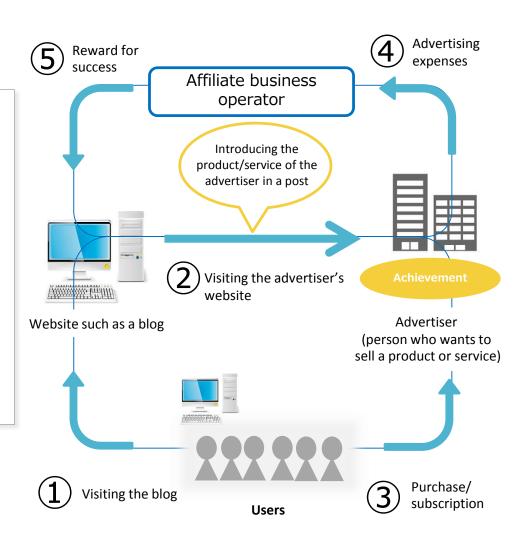


### What's "Affiliate"?





The term "affiliate" is a frequently used term in internet advertising. It is a system whereby if the introduction of a product or service on a website, such as a blog, is successful (e.g. a user purchases the product), the operator of the website receives a reward.



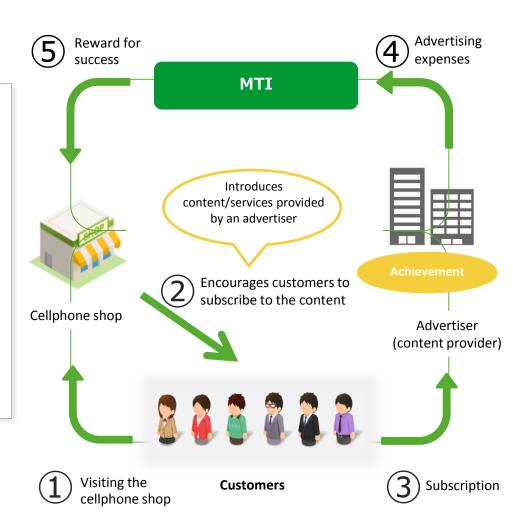
#### What's "Non-virtual Affiliate"?





Non-virtual affiliate is an internet advertising system as applied to cellphone shops as physical locations.

Under this system, cellphone shops encourage customers visiting them to subscribe to particular content, and if a customer actually subscribes to the content, the cellphone shop receives a reward.



### Content Distribution Business I Improvement of Index



**※2** 

Construction of a detailed sales support system The number of new subscribers

= Contract num of cell phone shop cupancy rate X The num of visitors X Subscriber X per cell phone shop ratio

 $\times 1$ 

Content subscribed

Introduction of a compensation system based on the withdrawal rate of each cellphone shop

The number of increase to member

The num of new subscribers

X (1 – Turnover rate)

**Enlargement of Contents service** 

Sales

The num of subscribers

Customer **Unit price** 

Cellphone shops **Contracted shops Operating shops** Cell phone shop occupancy rate

Establishment of sales offices across Japan

**Introduction of contents** at cell phone shop



Subscriber ratio

**Turnover** rate

~After the sign-up to subscribe~ Provide better usability and improve customer satisfaction





Customer unit price Turnover rate

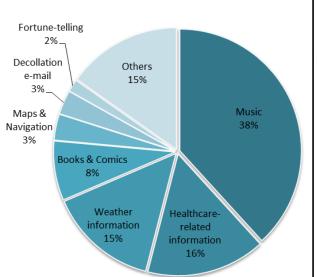
- \* 1 Subscriber ratio: the number of content subscribers per cell phone shop visitors (Unique)
- \* 2 Content subscribed: the number of subscribed contents per

### 【Content Distribution Business】 Major Service



### Line-up our own contents service provided mainly moth-paid

# MTI monthly paying subscribers (As of the end of September, 2016)











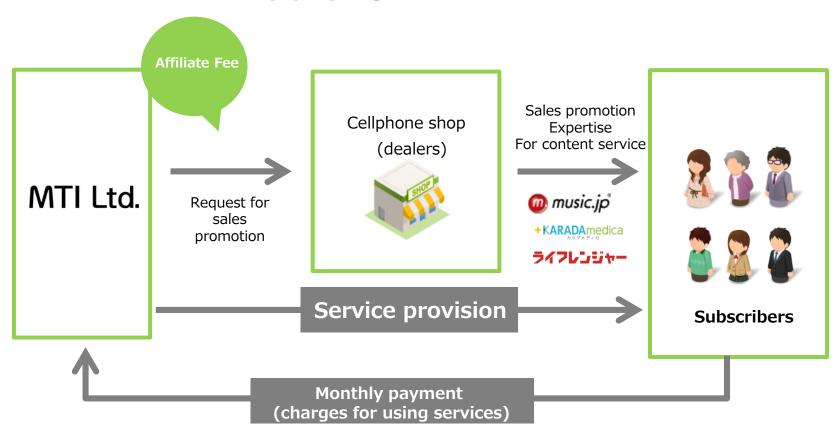




### 【Content Distribution Business】 Business Model



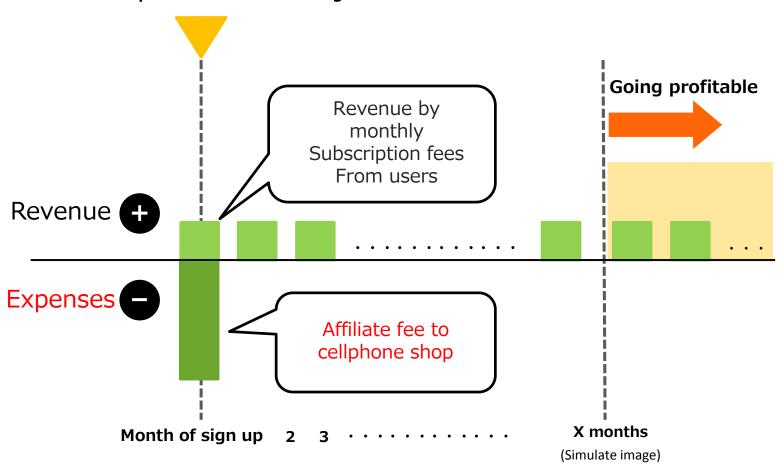
- **B** to C
- Stock-type business
- Num of monthly paying subscribers × ARPU = Sales



### 【Content Distribution Business】 Profit and Loss Model



#### Subscription and start of billing



## [Non-virtual Affiliate Business] Improvement of Index



**%2** 

**Construction of** a detailed sales support system The number of new subscribers

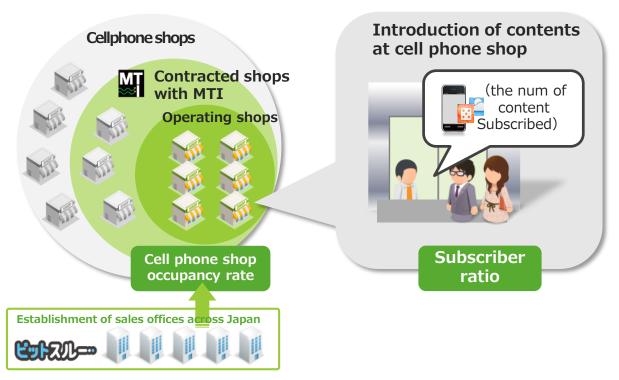
**※1** 

Content

Sales

The num of subscribers

Customer **Unit price** 



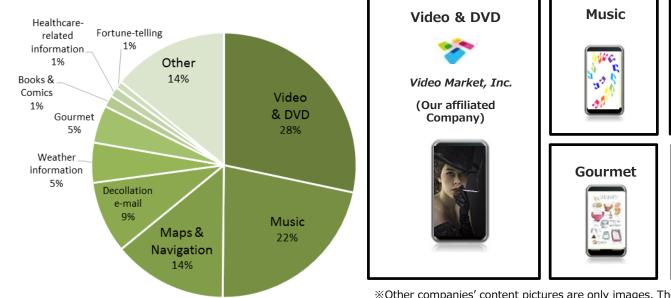
- \* 1 Subscriber ratio: the number of content subscribers per cell phone shop visitors (Unique)
- \* 2 Content subscribed: the number of subscribed contents per

### [Non-virtual Affiliate Business] Major Service



### Other companies' content service proposed at mobile phone shops

Total number of new paying subscribers by categories (October, 2015 - September, 2016)







Maps &

**Navigation** 



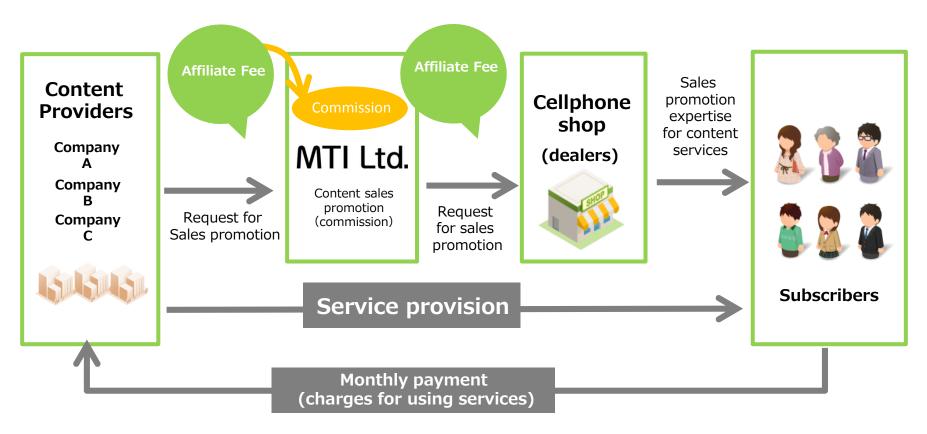


\*Other companies' content pictures are only images. These are differs from their actual service.

### [Non-virtual Affiliate Business] Business Model

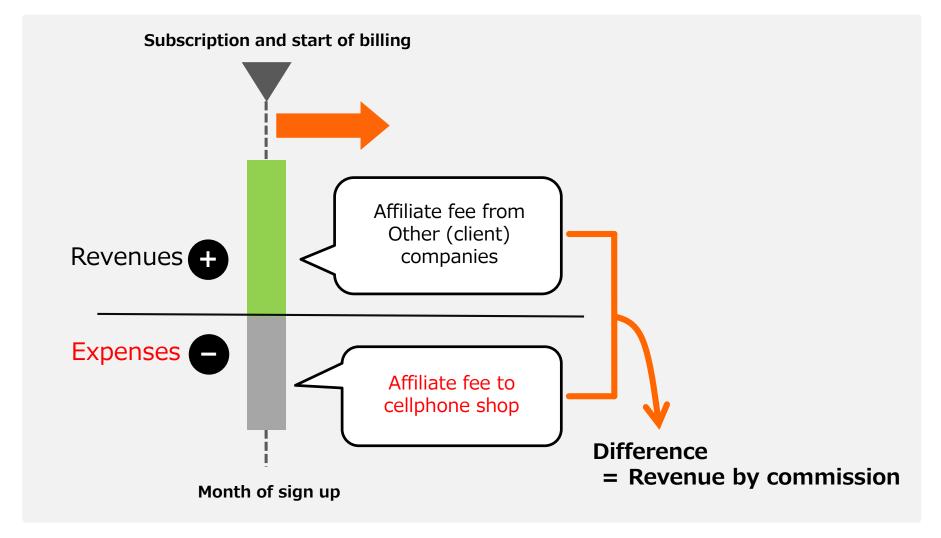


- **B** to B
- ▶ Flow-type business
- Num of new subscribers × Revenue by commission = Sales (Other companies' content )



### [Non-virtual Affiliate Business] Profit and Loss Model





# Consolidated B/S



#### (Millions of yen)

					, ,			
	FY2016	FY2015	Change		FY2016	FY2015	Change	
Current assets	20,051	20,211	(159)	Liabilities	6,148	7,193	(1,044)	
Cash and deposit	12,613	11,608	1,004	Accounts payable-trade	1,177	1,179	(2)	
Notes and accounts receivable-trade	6,163	6,885	(721)	Current portion of long-term loans payable	-	518	(518)	
Other	1,339	1,788	(448)	Account payable-other	2,290	2,571	(281)	
Allowance for doubtful accounts	(65)	(71)	5	Income taxes payable	1,343	1,354	(10)	
				Allowance for coin usage	188	234	(46)	
				Other	1,148	1,334	(185)	
Non-current assets	5,102	4,526	575	Non-current liabilities	1,152	953	199	
Property, plant and equipment	179	146	32	Long-term loans payable	-	79	(79)	
Intangible fixed assets	2,504	2,277	226	Net defined benefit liability	1,099	832	266	
Include software	2,462	2,254	207	Other	53	40	12	
Investments and other assets	2,419	2,103	316	Total liabilities	7,301	8,147	(845)	
Include investment securities	1,054	796	258	Capital stock	5,012	4,947	64	
				Capital surplus	5,834	5,469	365	
				Retained earning	8,727	6,300	2,427	
				Treasury shares	(2,148)	(695)	(1,453)	
				Accumulated other comprehensive income	(119)	12	(132)	
				Subscription rights to shares	132	127	5	
				Non-controlling interests	414	429	(14)	
				Net assets	17,852	16,591	1,261	
Total Assets	25,154	24,738	415	Total liabilities and net assets	25,154	24,738	415	

## Trends in Consolidated P/L



(Millions of yen)	FY2015				FY2016			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Net sales	8,209	8,410	8,261	8,579	8,547	8,447	7,924	7,924
Cost of sales	1,343	1,322	1,281	1,491	1,362	1,272	1,294	1,424
Gross profit	6,865	7,088	6,979	7,088	7,184	7,175	6,630	6,500
(Ratio)	83.6%	84.3%	84.5%	82.6%	84.1%	84.9%	83.7%	82.0%
Selling, general and administrative expenses	5,532	6,313	5,559	6,371	6,062	5,807	4,734	5,530
Operating income	1,333	774	1,420	717	1,121	1,367	1,896	969
(Ratio)	16.2%	9.2%	17.2%	8.4%	13.1%	16.2%	23.9%	12.2%
Ordinary income	1,315	719	1,405	704	1,117	1,317	1,894	981
(Ratio)	16.0%	8.5%	17.0%	8.2%	13.1%	15.6%	23.9%	12.4%
Profit attributable to owners of parent	761	327	855	663	697	727	1,195	696
(Ratio)	9.3%	3.9%	10.4%	7.7%	8.2%	8.6%	15.1%	8.8%

## Trends in Consolidated SG&A



(Millions of yen)	FY2015				FY2016			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Total	5,532	6,313	5,559	6,371	6,062	5,807	4,734	5,530
Advertising expenses	2,021	2,680	1,795	2,580	2,532	2,246	1,180	1,648
Personnel expenses	1,374	1,382	1,454	1,558	1,341	1,368	1,402	1,525
Commission fee	896	938	923	968	954	955	923	908
Subcontract expenses	350	331	344	299	374	384	314	382
Depreciation	353	341	314	309	298	303	316	354
Other	535	638	726	654	561	549	597	711



Thank you very much for today.

#### MTI Ltd.

(Contact us)

**Investor Relations Department** 

TEL: +81-3-5333-6323 FAX: +81-3-3320-0189

MAIL: ir@mti.co.jp www.mti.co.jp

This report contains forward-looking statements on business performance based on the judgments, assumptions, and beliefs of management using the information available at the time. Actual results may differ materially due to changes in domestic or overseas economic conditions or changes in internal or external business environments or aspects of uncertainty contained in the forecasts, latent risks or various other factors. In addition, risk and uncertainty factors include unpredictable elements that could arise from future events.