

Reporting Session For Shareholders for 2023

December 23, 2023

Securities Code: 9438

This report contains forward-looking statements on business performance based on the judgments, assumptions, and beliefs of management using the information available at the time. Actual results may differ materially due to changes in domestic or overseas economic conditions or changes in internal or external business environments or aspects of uncertainty contained in the forecasts, latent risks or various other factors. In addition, risk and uncertainty factors include unpredictable elements that could arise from future events.

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Financial Results Overview for FY2023

Compared to forecast

Financial highlight

1 FY2023 Results

YoY: Operating income decreased, profit for the period significantly increased.

Compared to forecast : Profit Overperformance

			compared to forecase
Net sales :	¥26,798million	+319million	(1)million
Operating income :	¥298million	(572)million	+98million
Profit attributable to owners of parent:	¥753million	+1,683million	+293million

YoY

- 2 FY2023 Achievements and initiatives
 - Healthcare business: Take up of the Cloud drug record service and Childcare DX services expanded, and losses contracted significantly.
 - · School DX business: Expansion in the number of introduced schools, reduction in losses.

YoY

- Other business: <u>Loss-making projects</u> in the DX support business for companies have wound down.
- 3 Earnings forecast for FY2024

Net sales: \$27,000million +0.8%Operating income: \$1,000million +235.1%

Consolidated P/L

Net sales: Levelling off

Operating income: decreased, profit: significantly increased

	EVAGA	EV2022	YoY				
(Unit : Mil yen)	FY2022	FY2023	Amount	Percentage			
Net sales	26,479	26,798	+319	+1.2%			
Cost of sales	7,787	8,425	+638	+8.2%			
ratio	29.4%	31.4%					
Gross profit	18,691	18,373	(318)	(1.7)%			
ratio	70.6%	68.6%					
SG&A	17,820	18,074	+253	+1.4%	Increase in advertising expenses (AdGuard)		
ratio	67.3%	67.4%			expenses (Auguaru)		
Operating income	870	298	(572)	(65.7)%			
ratio	3.3%	1.1%					
Ordinary income	485	458	(27)	(5.7)%			
ratio	1.8%	1.7%					
Profit attributable to owners of parent	(930)	753	+1,683	-%	Q3: Recording of extraordinar income for consumption tax		
ratio	(3.5)%	2.8%			refund, etc., of 873 million yen		



Consolidated SG&A

Advertising expenses: increased Development costs (Subcontract expenses+Depreciation): decreased

	EV2022	EV2022	YoY				
(Unit : Mil yen)	FY2022	FY2023	Amount	Percentage			
SG&A	17,820	18,074	+253	+1.4%			
Advertising expenses	1,580	2,136	+555	+35.2%	 Increase in sales promotion costs for AdGuard 		
Personnel expenses	7,718	7,714	(4)	(0.1)%			
Commission fee	3,094	2,954	(139)	(4.5)%			
Subcontract expenses	2,136	1,965	(171)	(8.0)%	Improved development costs		
Depreciation	1,352	1,265	(86)	(6.4)%	(Healthcare business)		
Other	1,937	2,038	+100	+5.2%			



Achievement Ratio for Earnings Forecast

Landing on the upside

(Unit : Mil yen)	FY2023 Forecast (revised on May 24)	FY2023 Actual	Difference	Achievement rate
Net sales	26,800	26,798	(1)	100.0%
Operating income	200	298	+98	149.2%
Ordinary income	400	458	+58	114.6%
Profit attributable to owners of parent	460	753	+293	163.7%

^{*}Revised forecast on Nov 6. Operating income, ordinary income and profit attributable to owners of the parent are the same as the Nov 6 revised forecast.

Performance by segment

Content Business

- •Content service (Entertainment & Life content)
- Original comics service





Healthcare Business

- ·Healthcare service for women
- ·Childcare DX service
- ·Cloud drug record service
- •Online consultation service, etc.

LunaLuna









CARADA 電子薬歴 Solamichi

School DX Business

School DX service

BLEND



Other Business

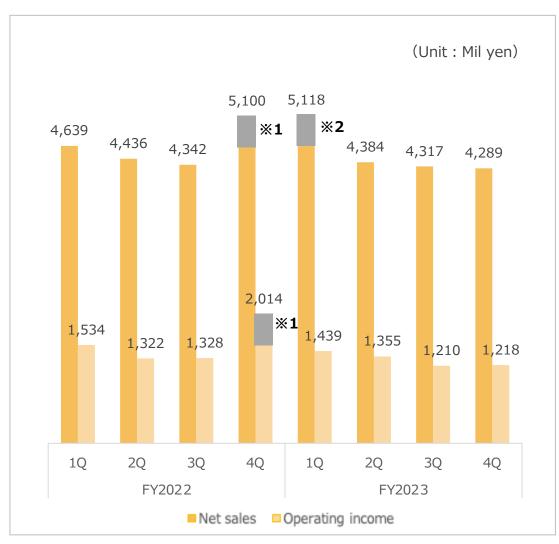
- AI business
- •DX support business for companies
- Solution service for corporate







Content business: Net sales and operating income



QoQ

Levelled off net sales

• The number of paying subscribers remained almost unchanged.

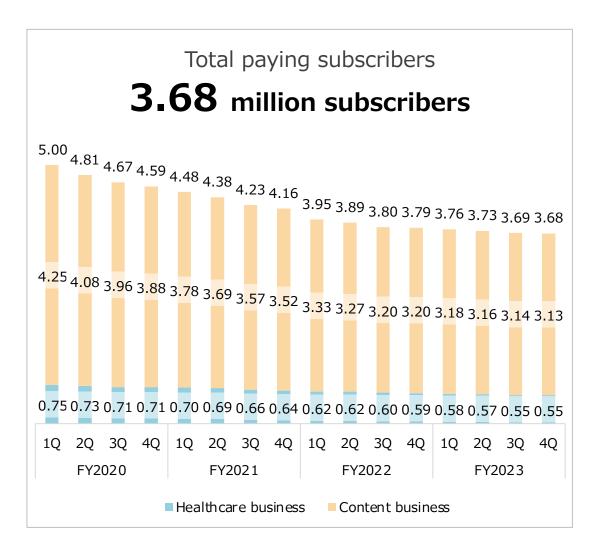
Levelled off operating income

Special factors

- *1 : Net sales & Operating income 717 million yen: Change in treatment of consumption tax in monthly content services that award points.
- *2 : Net sales 739 million yen: Posting of spot sales of the video-streaming service.



Content business: The number of paying subscribers



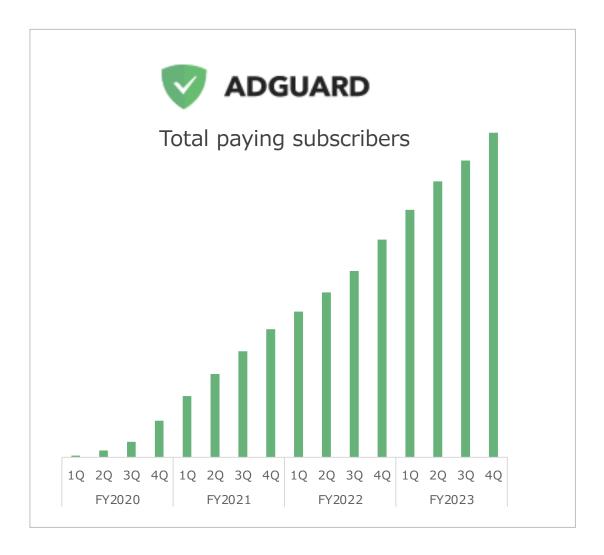
Total paying subscribers

Degree of decrease is being reduced

- Brisk Security-related apps
- Mostly unchanged from the previous quarter



Content business: Security-related app



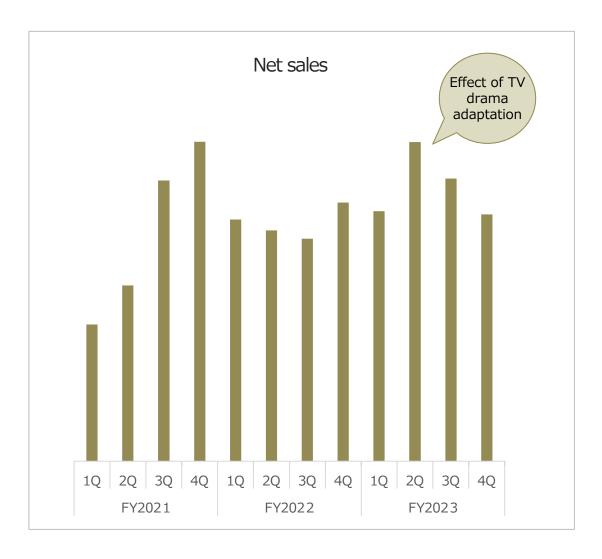
Security-related apps are growing

Over 670 thousand people





Content business: Original comics content business

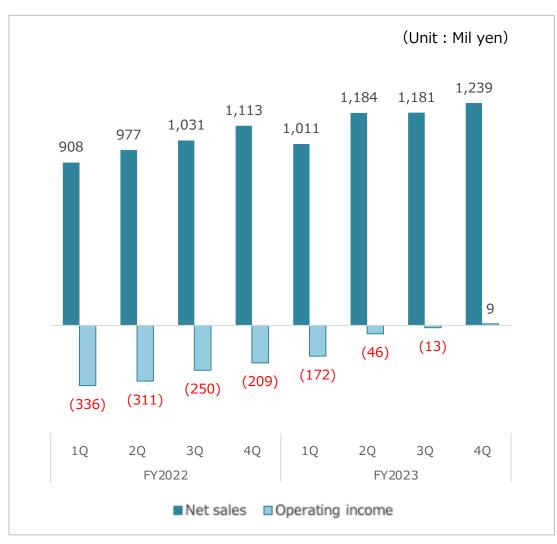


Stable growth

- Reactionary decline after TV dramatization
- The serialization of hit titles contributed
- Keep in comic titles introduced



Healthcare business: Net sales and operating income



QoQ

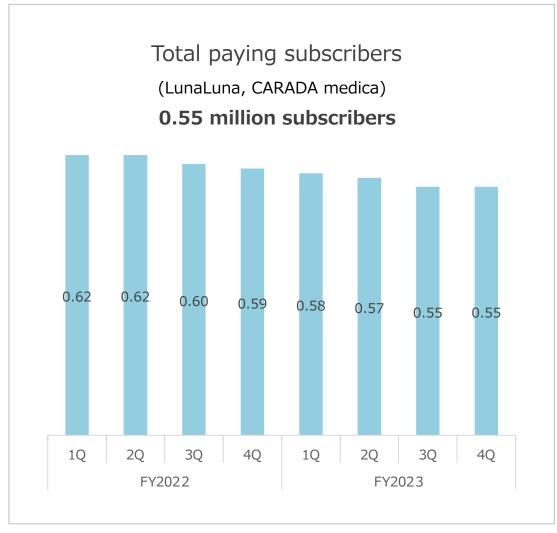
Net sales growth

 Cloud drug record service (Decrease in spot sales)

Securing a profit



Healthcare business: Monthly content service

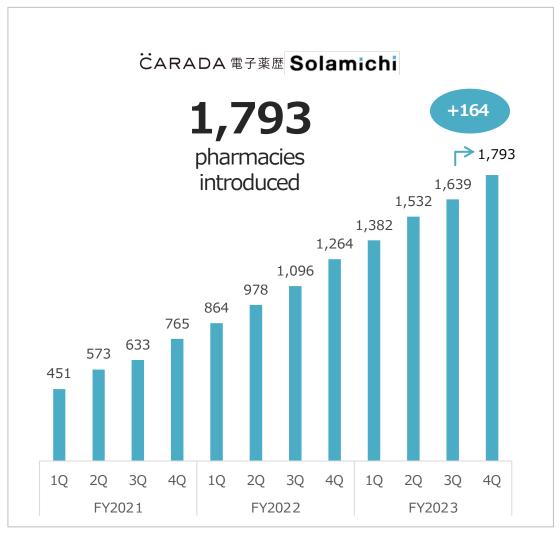


Total paying subscribers

Levelled off



Healthcare business: Cloud drug record service

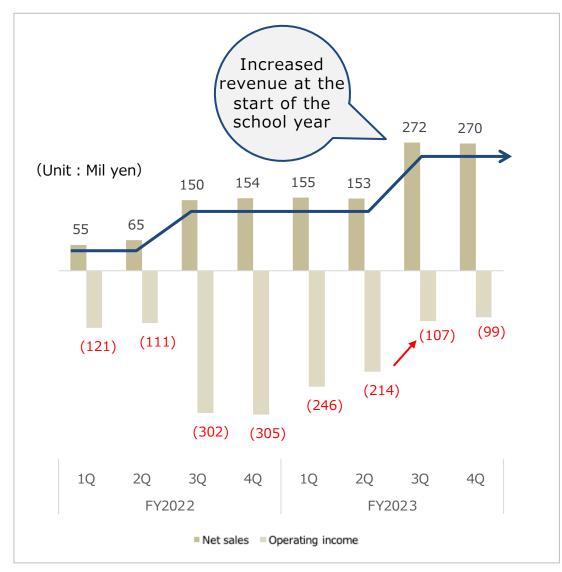


Total introduced pharmacies

Steady expansion



School DX business: Net sales and operating income



QoQ

Levelled off net sales

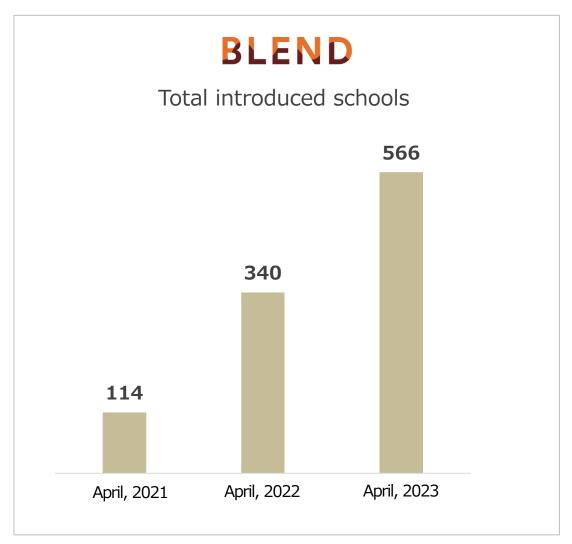
(Sales expansion in the second half of the year)

Operating deficit unchanged

(Shrinking of deficit in the second half of the year due to the effect of increased revenues)



School DX business: Cloud-based school affairs support system

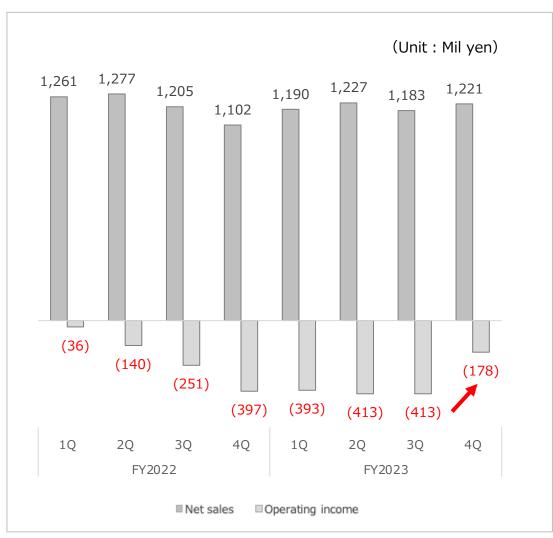


Expansion of the number of introduced schools

Covers 25% of private schools



Other business (Includes DX support business for companies, AI): Net sales and operating income



Operating deficit reduced

Loss-making projects

in the DX support business for companies have wound down

Approach in FY2024

Basic policies and priority issues for FY2024

1. Healthcare business

Further sales growth

- Further expansion of the Cloud drug record service
- Promotion of the platform strategy of the childcare DX, "Boshimo"

2. School DX business

Further sales growth

Expansion of the number of introduced schools

3. Content business

Securing profit

- Original comics content business growth
- Security-related app growth



Solamichi System

Healthcare business: Cloud drug record service

Connecting pharmacies and patients

Cloud drug record service

CARADA 電子薬歴 **Solamichi**





Healthcare business: Cloud drug record service

<u>Continuing to strengthen cooperation in sales and to reinforce function development</u>

1. Continuing to strengthen cooperation in sales

Collaboration with a major prescription pharmaceutical wholesaler



2. Continuing to strengthen function development for differentiation

- Connecting the drug histories possessed by different pharmacies
- Home care and nursing functions
- Additive Logic, Guidance Navigation
- Planning to add electronic prescriptions and other functions as needed

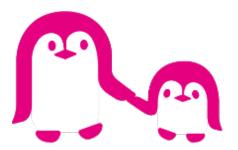
Healthcare business:

Maternal and child health handbook app + Childcare DX services

Connecting parenting households and municipalities & hospital

Maternal and child health handbook app + Childcare DX services





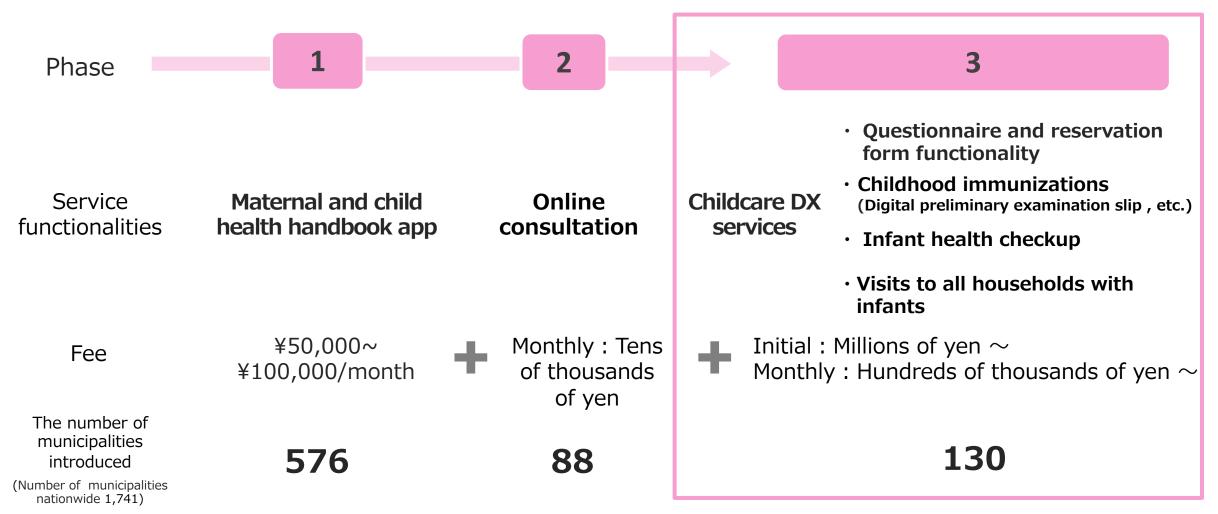


Healthcare business:

Maternal and child health handbook app + Childcare DX services



Development of the platform business starting with the maternal and child health handbook app "Boshimo"



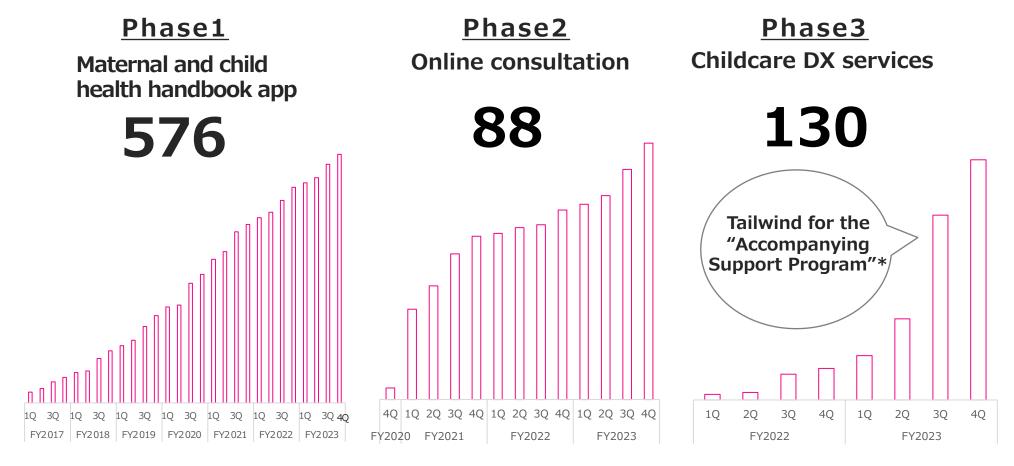
^{*}The fee structure is set by each municipality according to the number of births.



Healthcare business: Maternal and child health handbook app + Childcare DX services



Accelerated introduction of childcare DX services at municipalities using "Boshimo"



^{*} Policy initiated by the Ministry of Health, Labour and Welfare in January 2023. Transferred to "Children and Families Agency" from April 1.

Connecting students and teachers

Cloud-based school affairs support system

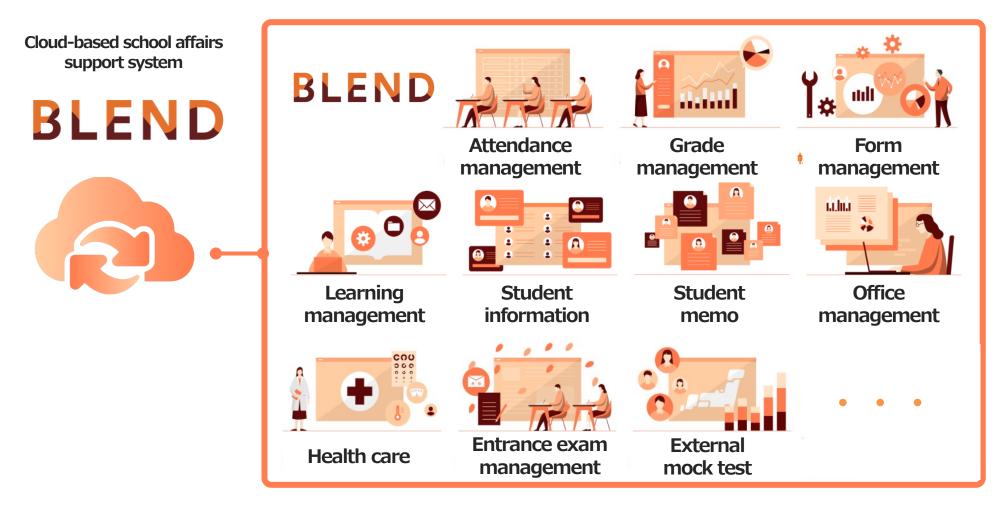
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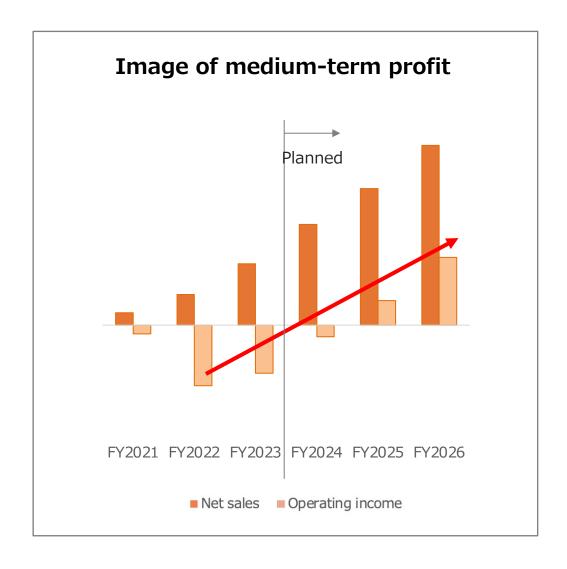


School DX business: Cloud-based school affairs support system

Improving efficiency in school administration and he quality of education



School DX business: Cloud-based school affairs support system



Aiming to expand the number of schools to be introduced

 Many potential projects for April 2024 introduction

Earning forecast for FY2024



Earnings forecast for FY2024

Net sales: flat, operating income: increase

YoY

Net sales: ¥27,000 million

+0.8 %

Operating income:

¥1,000 million

+235.1 %

Ordinary income:

¥1,000 million

+118.1 %

Profit attributable to owners of parent:

¥400 million

(46.9) %

Earnings forecast for FY2024

	FY2023 (Actual)			FY2024 (Forecast)			YoY	
(Unit : Mil yen)	Full year	H1	H2	Full year	H1	H2	Amount (full year)	Ratio (full year)
Net sales	26,798	13,631	13,167	27,000	13,000	14,000	+201	+0.8%
Cost of sales	8,425	4,481	3,944	7,600	3,600	4,000	(825)	(9.8)%
Gross profit	18,373	9,150	9,222	19,400	9,400	10,000	+1,026	+5.6%
SG&A	18,074	9,168	8,905	18,400	9,200	9,200	+325	+1.8%
Operating income	298	(18)	316	1,000	200	800	+701	+235.1%
(Ratio)	1.1%	(0.1)%	2.4%	3.7%	1.5%	5.7%		
Ordinary income	458	187	271	1,000	200	800	+541	+118.1%
(Ratio)	1.7%	1.4%	2.1%	3.7%	1.5%	5.7%		
Profit attributable to owners of parent	753	(326)	1,079	400	50	350	(353)	(46.9)%
(Ratio)	2.8%	(2.4)%	8.2%	1.5%	0.4%	2.5%		

Image of medium-term profit



Image of medium-term profit (by segment)

Content business Degree of decrease in the number of paying subscribers is reduced Focus on highly in-demand contents Healthcare business Focus on expansion of stock sales (=profit)

School DX business

Sharp growth in a short period of time

Other business (Includes DX support business for companies, AI)

Capital Policy

Capital Policy

We aim for continuous growth in sales and profit, and for harmonizing them with returns to shareholders.

	Interim <u>dividend</u>	Year-end <u>dividend</u>	Annual <u>dividend</u>
FY2023	¥8	¥8	¥16
FY2024 (Forecast)	¥8	¥8	¥16

Appendix

Consolidated B/S

MTI Ltd.

- (Unit : Mil yen)	FY2022	FY2023	Change		FY2022	FY2023	Change
·							
Current assets	18,778	18,940	+161	Current liabilities	6,386	7,330	+944
Cash and deposits	12,097	13,720	+1,623	Account payable-trade	1,068	1,023	(45)
Notes and accounts receivable - trade, and contract assets	4,294	4,197	(97)	Current portion of long-term borrowings	751	747	(4)
Other	2,420	1,056	(1,363)	Account payable-other	1,221	1,279	+58
Allowance for doubtful accounts	(34)	(33)	+0	Provision for bonuses	19	637	+618
				Income taxes payable	2,356	2,567	+211
				Provision for bonuses for directors (and other officers)	30	28	(1)
				Other	938	1,045	+107
Non-current assets	10,487	10,215	(272)	Non-current liabilities	5,001	4,240	(760)
Property, plant and equipment	193	213	+20	Long-term borrowings	3,178	2,431	(746)
Intangible assets	3,790	2,856	(934)	Retirement benefit liability	1,816	1,786	(30)
Software	2,058	1,894	(164)	Other	7	23	+16
Goodwill	655	240	(415)	Total liabilities	11,387	11,571	+183
Customer-related assets	912	491	(421)	Shareholders' equity	13,954	13,631	(323)
Investments and other assets	6,503	7,145	+641	Share capital	5,218	5,232	+14
Investment securities	3,675	4,081	+405	Capital surplus	6,768	6,485	(283)
Leasehold and guarantee deposits	337	305	(32)	Retained earning	5,224	5,143	(80)
Deferred tax assets	2,394	2,658	+264	Treasury shares	(3,257)	(3,230)	+26
				Accumulated other comprehensive income	111	322	+211
				Subscription rights to shares	110	59	(51)
				Non-controlling interests	3,701	3,570	(130)
				Total net assets	17,877	17,583	(293)
Total assets	29,265	29,155	(110)	Total liabilities and net assets	29,265	29,155	(110)



Trends in consolidated P/L

		FY20	021			FY2	2022		FY2023			
(Unit : Mil yen)	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Net sales	6,304	6,742	6,457	6,238	6,551	6,424	6,378	7,125	7,091	6,540	6,507	6,660
Cost of sales	1,593	1,826	1,728	1,853	1,895	1,919	1,941	2,031	2,538	1,942	2,014	1,930
Gross profit	4,711	4,916	4,728	4,385	4,656	4,504	4,437	5,093	4,552	4,597	4,493	4,729
(Ratio)	74.7%	72.9%	73.2%	70.3%	71.1%	70.1%	69.6%	71.5%	64.2%	70.3%	69.0%	71.0%
SG&A	4,157	4,237	4,164	4,251	4,204	4,356	4,613	4,645	4,613	4,554	4,492	4,413
Operating income	553	678	563	133	451	147	(176)	447	(61)	42	0	316
(Ratio)	8.8%	10.1%	8.7%	2.1%	6.9%	2.3%	(2.8)%	6.3%	(0.9)%	0.7%	+0.0%	4.7%
Ordinary income	495	345	428	101	395	(102)	(204)	397	(88)	275	(35)	306
(Ratio)	7.9%	5.1%	6.6%	1.6%	6.0%	(1.6)%	(3.2)%	5.6%	(1.3)%	4.2%	(0.5)%	4.6%
Profit attributable to owners of parent	220	(1,637)	322	(69)	252	(129)	(211)	(841)	(590)	264	821	257
(Ratio)	3.5%	(24.3)%	5.0%	(1.1)%	3.9%	(2.0)%	(3.3)%	(11.8)%	(8.3)%	4.0%	12.6%	3.9%

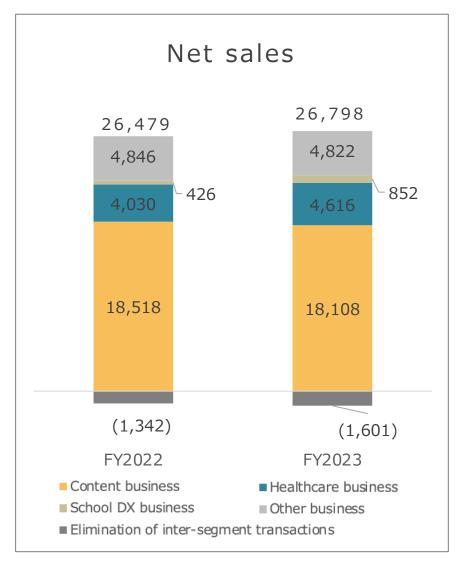


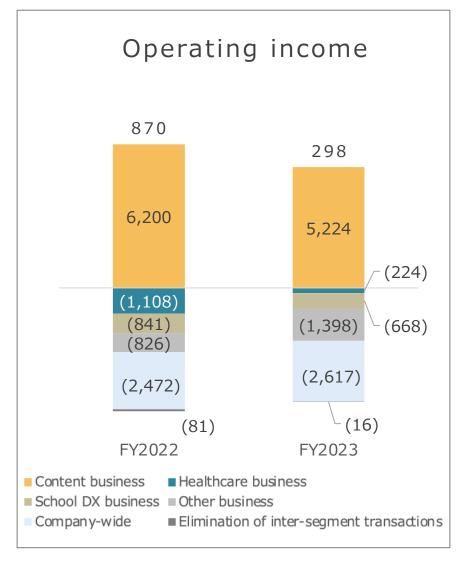
Trends in consolidated SG&A

	FY2021					FY2	022		FY2023			
(Unit : Mil yen)	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
SG&A	4,157	4,237	4,164	4,251	4,204	4,356	4,613	4,645	4,613	4,554	4,492	4,413
Advertising expense	337	373	393	413	360	397	379	442	479	537	553	566
Personnel expenses	1,743	1,700	1,808	1,847	1,912	1,923	1,950	1,932	1,989	1,958	1,956	1,810
Commission fee	789	785	777	806	753	785	777	778	746	745	731	731
Subcontract expenses	441	445	452	464	440	445	657	593	560	498	454	451
Depreciation	272	312	261	286	303	330	358	360	289	301	332	341
Other	573	620	472	434	435	473	490	537	549	513	464	511



Performance by segment (Cumulative for FY2023 I)

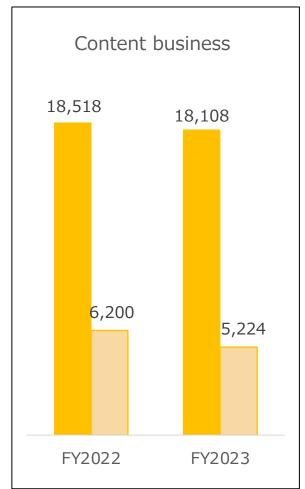


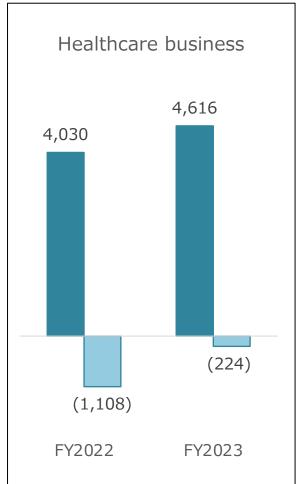


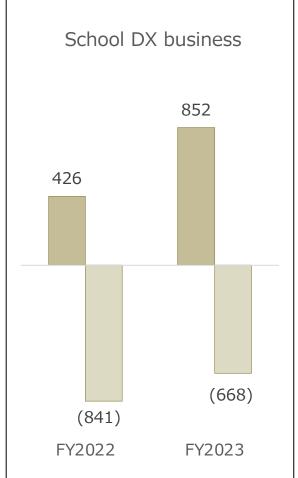


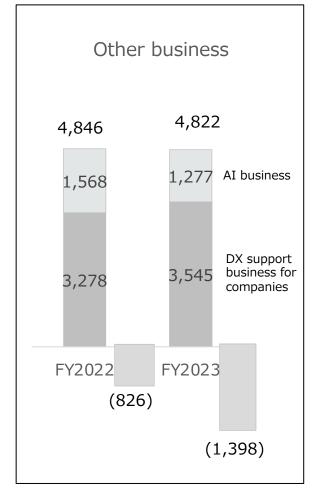
Performance by segment (Cumulative for FY2023 II)

(Left axis : Net sales, Right axis : Operating income, Unit : Mil yen)











Performance by segment (Quarterly trend)

Net sales

Net Sales		FY202	22		FY2023					
(Unit : Mil yen)	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4		
Consolidated	6,551	6,424	6,378	7,125	7,091	6,540	6,507	6,660		
Content business	4,639	4,436	4,342	5,100	5,118	4,384	4,317	4,289		
Healthcare business	908	977	1,031	1,113	1,011	1,184	1,181	1,239		
School DX business	55	65	150	154	155	153	272	270		
Other business	1,261	1,277	1,205	1,102	1,190	1,227	1,183	1,221		
Company-wide	-	-	-	-	-	-	-	-		
Elimination of inter- segment transactions	(313)	(332)	(350)	(345)	(384)	(408)	(447)	(360)		



Performance by segment (Quarterly trend)

Operating income

. 3		FY20	22					
(Unit : Mil yen)	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Consolidated	451	147	(176)	447	(61)	42	0	316
Content business	1,534	1,322	1,328	2,014	1,439	1,355	1,210	1,218
Healthcare business	(336)	(311)	(250)	(209)	(172)	(46)	(13)	9
School DX business	(121)	(111)	(302)	(305)	(246)	(214)	(107)	(99)
Other business	(36)	(140)	(251)	(397)	(393)	(413)	(413)	(178)
Company-wide	(591)	(591)	(659)	(629)	(678)	(654)	(632)	(651)
Elimination of inter- segment transactions	2	(19)	(40)	(24)	(8)	17	(42)	17



Solamichi System

Healthcare business : Cloud drug record service

In response to the medical fee revision, the Company will promote a shift "from services handling materials to interpersonal services" at pharmacies and promote ICT at pharmacies as well.

Existing medication history

Paper, on-premise

Focusing on records (the main purpose is requesting medical fees)

April 2022 Revision of the Medical Fee (Effects on pharmacies)

- Putting more emphasis on the evaluation of interpersonal services, including continuing medication guidance
- Additions for community support structures, shifting focus to family pharmacies and home visits

Future medication history



Operation outside pharmacies Reinforcing communication with patients

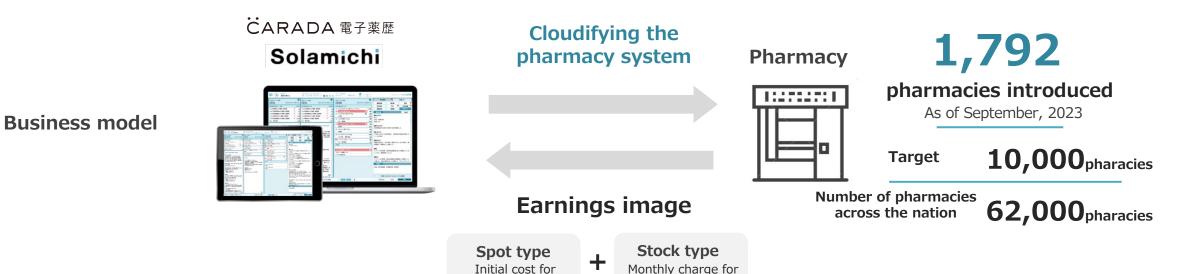
<u>Demand for cloud drug record that has a wealth of medication advice</u> <u>and medication follow-up functions will increase.</u>





Healthcare business : Cloud drug record service

Market development with cloud technologies



system usage

What is 'medication history'?

Patient's drug prescription records

Pharmacists at pharmacies dispense drugs based on doctor's prescriptions. After the drugs are administered, they monitor the effects and possible adverse effects through direct interaction with patients to prepare a drug administration history for each patient. With each revision of the revision of the Medical Fee System, interest in electronic drug histories, especially those featuring "cloud drug record" and "medication administration guidance functions," has increased, shifting from traditional paper or on-premise drug records to cloud-based systems.

introduction

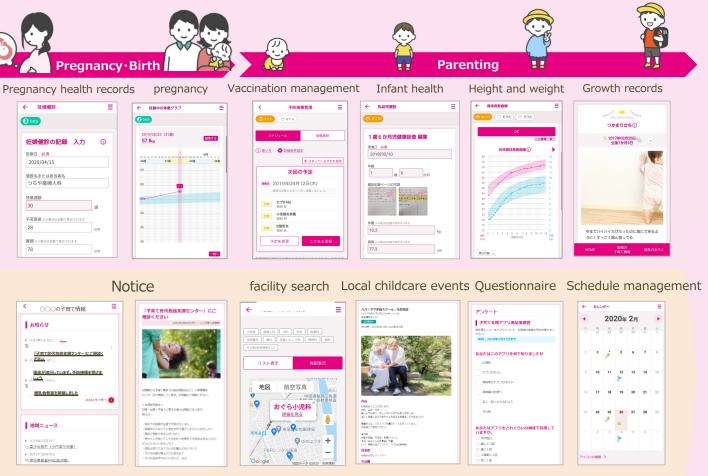


Healthcare business: Maternal and child health handbook app

"Boshimo" is a parenting support app that provides seamless support from pregnancy, childbirth and childcare.









Solamichi System

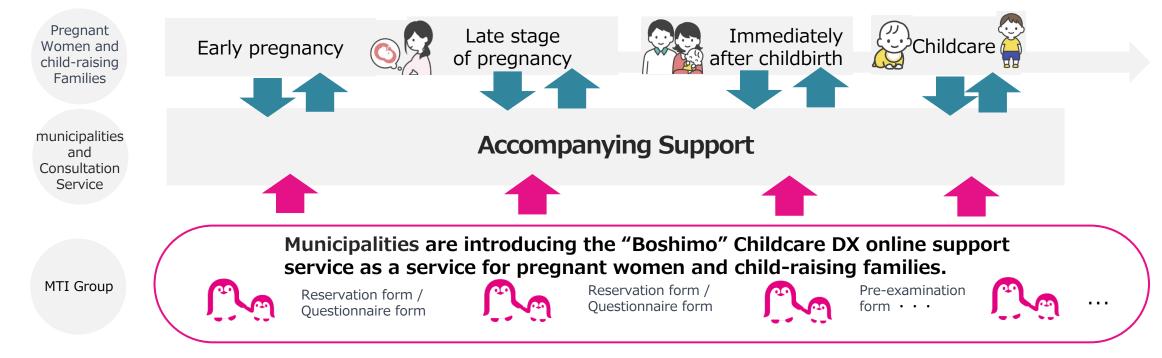
Healthcare business:

Maternal and child health handbook app + Childcare DX services

Phase 3: Childcare DX services

What is 'Accompanying Support Program'?

Government pregnancy and childcare support service launched in January 2023. Supports pregnant women and child-raising families with children below the age of 3 to plan for childbirth and raising children. Includes a total of three face-to-face meetings (upon registration of pregnancy and directly before and after birth) and a gift voucher of 100,000 yen. Parents are also put in contact with a local counselling organizations to give them peace of mind and provide a supportive environment for childbirth and parenting.





(Reference) Healthcare business : Maternal and child health handbook app + Childcare DX services



Phase 3: Childcare DX services

Municipalities advance childcare DX with the introduction of infant health checkup services. (Digitization of medical questionnaires and medical checkup results)

Fukuoka City, Fukuoka Prefecture Municipal No need for data entry for paper documents (simplification of paperwork) Submission of medical questionnaire (digitalization of application) Prompt sharing of details of medical examination interviews and data on health checkup results Infant checkup Immunization facilities Guardian service Health check The results of health checkups can be viewed immediately on the app "Boshimo" app





(Reference) Healthcare business : Maternal and child health handbook app + Childcare DX services

Phase 3: Childcare DX services

Municipalities which were quick off the mark with childcare measures are pushing ahead with DX through the introduction of MTI's services.

Kitakyushu City, Fukuoka Prefecture

Electronic filing of pregnancy notifications(APP)

- Prior applications for issuance of a maternal and child health handbook can be submitted via the app.
- Pregnancies registered via the app account for more than 93% of the total birth rate.

Ichihara City, Chiba Prefecture

Digital pre-vaccination form for childhood immunizations

- Digital pre-vaccination forms are being used at medical institutions that have introduced the service.
- Time taken for verification between vaccinations has been shortened from 3 minutes to several seconds.

















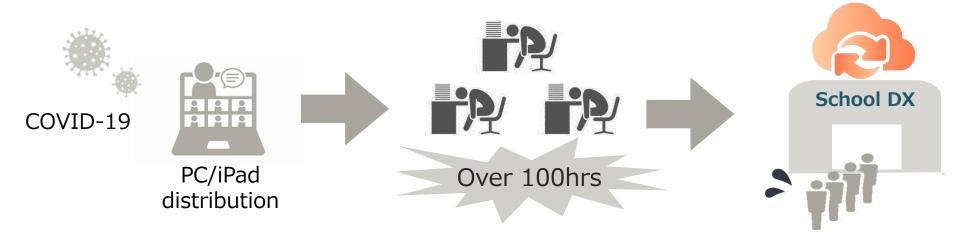
School DX business: Cloud-based school affairs support system

Following an online classes boom, demand for the school DX business increased sharply

Started online classes

Excessive teacher overtime

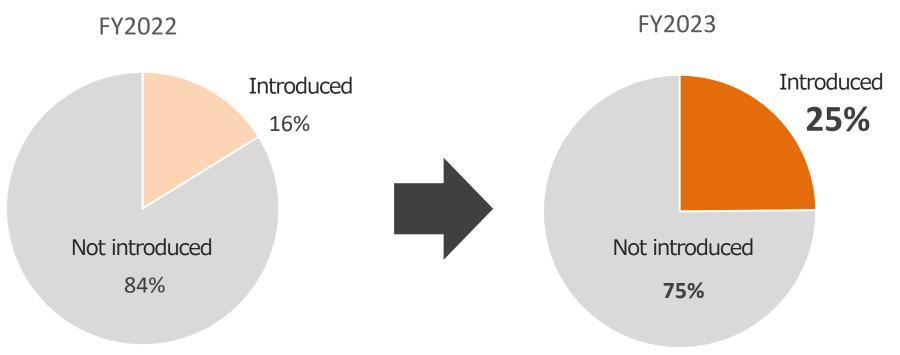
Digitalization demand for school administration increased sharply



- Investment in <u>cloud school administration</u> (<u>school DX</u>) increased in response to a sharp increase in demand
- Digitalization is slow in this area, and the business is expected to grow

School DX business: Cloud-based school affairs support system

Share grew to 25% of all private high schools in Japan



*Includes some elementary and junior high schools

Document: Created by our company, sourced from the Ministry of Education, Culture, Sports, Science and Technology (MEXT) website. (https://www.mext.go.jp/a_menu/koutou/shinkou/main5_a3_00003.htm#topic1)



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